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Memo w/ attach.	From Stu Eizenstat To President Carter (13 pp.) Re: St. Lawrence Seaway	2/21/77	A

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THE WHITE HOUSE  
WASHINGTON

February 22, 1977

Zbigniew Brzezinski

The attached id forwarded to  
to you for your information.

Rick Hutcheson

Re: Soviet Dissidents

THE WHITE HOUSE  
WASHINGTON

ACTION	FYI	
		MONDALE
		COSTANZA
		EIZENSTAT
		JORDAN
		LIPSHUTZ
		MOORE
		POWELL
		WATSON

☐ FOR STAFFING

☒ FOR INFORMATION

☐ TO PRESIDENT  
TODAY

ACTION	FYI	
		ARAGON
		BOURNE
	<input checked="" type="checkbox"/>	BRZEZINSKI
		BUTLER
		H. CARTER
		CLOUGH
		FALLOWS
		HARDEN
		HOYT
		KRAFT
		B. MITCHELL
		B. RAINWATER
		SCHLESINGER
		SCHNEIDERS
		SIEGEL
		T. SMITH
		WELLS
		VOORDE

MEMORANDUM

THE PRESIDENT HAS SEEN.

THE WHITE HOUSE  
WASHINGTON

cc J/13  
J

February 21, 1977

TO : The President  
FROM: Jody Powell *JP*  
RE : Soviet Dissidents

It seems to me that the Soviets should understand your feeling that it is necessary to build domestic political support for initiatives in arms control and for detente in general. One of the reasons Ford-Kissinger failed in this effort and had to back away from detente was because the American people would not support a policy which seemed to abandon our position in support of basic human rights.

Surely the Soviets are sophisticated enough to understand that the domestic political flexibility we need to make progress in other areas is enhanced by your position on human rights.

Perhaps this could be conveyed to Dobrynin by you on an informal basis -- by phone, for example. An even less formal way would be through Brzezinski. I could even do it through their Embassy Press Counselor Kamenev, whom I know.

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for Preservation Purposes**

-2-

This probably should be done before you see Bukovsky on Tuesday to try to prevent another public reaction on their part which will only put us in a position of having to avoid the appearance of backing down.

JLP:cs

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THE WHITE HOUSE  
WASHINGTON

February 22, 1977

Frank Moore

The attached is forwarded to  
you for your information.

Rick Hutcheson

Re: Weekly Legislative Report

THE WHITE HOUSE  
~~WASHINGTON~~

The attached is forwarded to  
you for your information.

The Vice President

Midge Costanza

Stu Eizenstat

Hamilton Jordan

Bob Lipshutz

~~Frank Moore~~

Jody Powell

Jack Watson

Rick Hutcheson



THE PRESIDENT HAS SEEN.  
THE WHITE HOUSE  
WASHINGTON

*Good report  
J.*

ADMINISTRATIVE CONFIDENTIAL

February 19, 1977

MEMORANDUM FOR:

THE PRESIDENT

FROM:

FRANK MOORE

SUBJECT:

Weekly Legislative Report

MAJOR LEGISLATION

1. ECONOMIC STIMULUS PACKAGE

House

-- The Third Concurrent Resolution on the FY 1977 Budget is scheduled for votes on amendments and final passage on Thursday. The resolution sets new spending ceilings and the revenue floor for the FY 1977 budget to accommodate congressional action on economic stimulus measures and to reflect other spending revisions and changed economic conditions since adoption of the Second Budget Resolution in the 94th Congress.

-- The major components of the resolution are economic stimulus recommendations totaling \$17.9 BILLION in budget authority and \$17.3 BILLION in outlays for the remainder of FY 1977. The outlay recommendation is \$1.6 BILLION more than requested by the Administration. The extra funds are assumed for jobs programs.

ADMINISTRATIVE CONFIDENTIAL

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for Distribution Purposes

MAJOR LEGISLATION (Con't)

-- Following is a summary of the stimulus recommendations:

(in millions)

Recommendations	<u>Carter Administration</u>		<u>Budget Committee</u>	
	BA	Revenue/OL	BA	Revenue/OL
<u>TOTAL PACKAGE</u>	<u>\$8,272</u>	<u>\$15,632</u>	<u>\$17,948</u>	<u>\$17,263</u>
<u>Tax Package</u>	<u>3,200</u>	<u>13,800</u>	<u>3,200</u>	<u>13,800</u>
<u>Spending Package</u>	<u>5,072</u>	<u>1,832</u>	<u>14,748</u>	<u>3,463</u>
Countercyclical Assistance	* 1,050	* 1,050	800	800
EPA Construction Grants	---	---	320	260
Accelerated Public Works	2,000	200	4,000	500
CETA Titles II & VI --				
Public Service Jobs	940	700	7,000	713
Training, Special Target Groups, Jobs Corps	1,500	300	1,500	600
Jobs Opportunity Program	---	---	244	60
Older Americans Community Service Employment	---	---	59	30
Railroad and Highway Construction	---	---	425	200
Recreation Proposal	---	---	400	300

\* revised figure

While the economic stimulus package is the major portion of the committee's recommendations, the increase in the Third Budget Resolution over current funding levels (i.e., the amounts actually provided for in appropriation bills passed by Congress) are accounted for, in part, by the following spending revisions:

- \* Reductions in rescissions of funds for long lead-time components of a proposed nuclear-powered aircraft carrier and for modernization of the nuclear powered cruiser U.S.S. Long Beach.
- \* Increases for aid to Portugal.
- \* Increases for higher education programs, primarily the Basic Education Opportunity Grants Programs.
- \* Increases for the Federal Supplemental Benefits (FSB) program, which provides unemployment compensation for 13 weeks beyond the basic and extended benefits of 39 weeks. (The current

MAJOR LEGISLATION (Cont'd)

FSB program expired at the end of 1976 and final benefits will be paid out in March 1977.)

- \* An increase for unemployment compensation. This increase reflects the slowed economic recovery which has resulted in a higher unemployment rate than anticipated in the Second Budget Resolution.
- \* An increase for GNMA mortgage-purchase commitments in support of construction of multifamily housing.
- \* Increases in anticipation of an Administration request to bring the overall subsidized housing program level up to 400,000 unit commitments.
- \* Increases for EPA's sewage treatment plant construction grant program.

-- The following amendments were noticed as of close of business Friday:

- \* Rep. Giaimo (D-Conn) will offer an amendment package which will conform the budget resolution to the Ways and Means Committee actions.
- \* Rep. Burleson (D-Tex) will offer an amendment to cut budget authority \$9.7 BILLION and outlays \$1.7 BILLION to reduce the stimulus recommendations to the size of the Administration's request.
- \* Rep. Holtzman (D-NY) will offer an amendment to increase budget authority and outlays by \$215 million for additional countercyclical assistance funds.
- \* Rep. Reuss (D-Wis) will offer an amendment to increase the revenue floor by \$1.7 BILLION, to \$350.2 BILLION. (The amount of the additional revenues is the same amount by which the Budget Committee increased the Administration's stimulus requests.)
- \* An amendment may be offered to require that recommended reduction in revenues be in the form of permanent tax cuts.
- \* An amendment may be offered to strike the amount of funds assumed in the FY 1977 budget for the executive pay raise.
- \* An amendment may be offered to strike the rescission of shipbuilding funds.
- \* An amendment may be offered to strike the funds for aid to Portugal.

## MAJOR LEGISLATION (Cont'd)

- \* An amendment may be offered to increase funds for public service jobs.

-- The House leadership's whip vote count shows the Resolution will pass basically as reported by the Budget Committee (excepting Rep. Giaimo's amendment). The Economic Policy Group will decide on Monday the Administration's position on amendments, but the general consensus is likely to be to oppose all amendments (except the Giaimo conforming package).

### Spending

-- H.R. 11, Local Public Works Capital Development and Investment Act Amendments, is scheduled for votes on amendments and final passage on Thursday. The bill increases from \$2 BILLION to \$6 BILLION the authorization for the public works jobs program. The Administration requested an additional \$2 BILLION in FY 1977 (above the previously authorized \$2 BILLION) and \$2 BILLION in FY 1978.

-- H.R. 11 also includes amendments designed to meet objections raised in hearings to the manner of distributing federal funds. According to the Public Works and Transportations Committee, these changes would ensure a more equitable distribution of projects, simplify administrative regulations, reflect local priorities, and eliminate "gerrymandering" of projects areas that diverted funds from areas of greatest need. The Economic Development Administration (Commerce) is currently evaluating the impact of these proposed changes in the existing program.

-- The following amendment was noticed as of close of business Friday:

- \* Rep. Gibbons (D-Fla) will offer an amendment to strike a provision that requires that all supplies and materials used on construction projects be American made.

-- H.R. 11 will be managed on the floor by Rep. Roe (D-NJ), Chairman of the Public Works Economic Development Subcommittee. The House leadership expects the bill to pass without amendment.

### Tax

-- The Ways and Means Committee reported out the tax provisions of the stimulus package with the following changes:

- \* Rather than a universal \$50 per person tax rebate, the Committee put a \$30,000 cap on the incomes of recipients and voted to scale the rebate down for taxpayers with incomes between \$25,000 and \$30,000. This amounted to a saving of approximately \$1.1 BILLION.

MAJOR LEGISLATION (Cont'd)

- \* The Committee added a provision providing \$50 per person to families receiving AFDC payments. The cost of this is approximately \$580 million.
- \* The Committee voted to eliminate double dipping by Social Security recipients by delaying until August \$50 payments to Social Security recipients until it could determine that they did not receive the rebate by being a taxpayer.
- \* The Committee voted to extend the \$50 payments to 2 million veterans receiving pensions and 600,000 miners receiving black lung benefits, with the same effort to eliminate double dipping.
- \* The Committee approved a revision of the standard income tax deduction that changed the standard deduction for married couples to \$3,000 and \$2,400 for single taxpayers.
- \* The Committee voted to substitute a work tax credit proposal in place of the Administration's business tax proposals. This would provide a tax credit of 40 percent of the first \$4,200 of wages for new employees. There is a ceiling of \$40,000 per employer placed on this.

Senate (Economic Stimulus)

-- On Monday, the Senate debates the Third Concurrent Budget Resolution, S. Con. Res. 10, to accommodate our economic stimulus package as modified by the Senate Budget Committee.

-- The Resolution allows tax reductions of the size we requested - \$13.8 BILLION - and doubles federal spending for various jobs and stimulative programs to \$3.4 BILLION from the \$1.7 BILLION we asked for. The increased spending pushes the size of the total package up to \$17.2 BILLION, compared with our request for \$15.5 BILLION for FY 1977.

-- In arriving at its \$17.2 BILLION package, the Senate Budget Committee assumed these elements:

- \* \$12 in tax cuts and \$1.8 BILLION in rebates to Social Security, SSI and railroad retirement recipients. Those were the revenue reduction levels we requested.
- \* Countercyclical outlays of \$600 million. We asked for \$1,050 million (revised figure).
- \* Reimbursements to local governments for construction of water pollution control projects. We proposed nothing.

MAJOR LEGISLATION (Cont'd)

- \* Accelerated public works projects. The committee proposed FY 1977 outlays of \$400 million while we asked for \$200 million. The increased spending would result from increasing budget authority for these projects by \$4 BILLION over current levels for the remainder of FY 1977. We requested \$2 BILLION.
- \* Public service jobs. The Committee recommended FY 1977 appropriations to increase jobs to 600,000 by September 30 and to 725,000 in FY 1978.
- \* Employment training, youth, and older Americans' jobs. The Committee's estimate of \$600 million was based on a small increase in funding for older Americans' jobs and \$500 million for youth programs. We proposed nothing.
- \* Emergency fuel assistance. The Committee allowed for outlays of \$300 million in anticipation of legislation to ease the impact of high fuel bills on the poor and to prevent fuel shut-offs. We requested nothing.

-- The sum of the Committee's actions resulted in the following levels for the Third Budget Resolution:

revenues	\$346.8 BILLION
budget authority	467.0 BILLION
outlays	415.0 BILLION
deficit	68.2 BILLION

-- No significant floor amendments to the Third Budget Resolution are expected.

2. REORGANIZATION

House

-- Chairman Brooks has announced the beginning of hearings on reorganization at 10:00 A.M. Tuesday, March 1.

-- After you left the Cabinet Room meeting with the group of Democrats from Government Operations which came over last Thursday, Reps. Fascell and Levitas convinced the others of the desirability and inevitability of passage of your approach. Rep. Rosenthal (NY), the last holdout, volunteered to help bring the Chairman into the fold. Rep. Rosenthal will still vote against the bill, as will most Members who have consistently voted against one-house vetoes. Rep. Rosenthal's concern for the constitutionality of the one-house veto has been developed recently; he voted in favor of the War Powers Act of 1973.

## MAJOR LEGISLATION (Cont'd)

-- Reps. Fascell and Levitas are circulating a "Dear Colleague" to solicit co-sponsors for H.R. 3407 from the House at large.

### Senate

-- Mark-up of S. 626, our reorganization bill introduced by Sen. Ribicoff, will be conducted and probably concluded on Thursday, February 25. The following amendments will be offered:

- \* Sen. Ribicoff will offer an amendment to reduce the life of the President's reorganization authority to two years. Will probably be adopted.
- \* Sen. Ribicoff will offer an amendment to require the President to submit a cost impact statement with each plan. Will probably be adopted.
- \* Sen. Ribicoff will offer an amendment to prohibit any plan from consolidating or abolishing any agency or office created by statute. Will probably be adopted.
- \* Sen. Metcalf will offer an amendment requiring two House affirmative approval (similar to the Brooks bill). Will be rejected.
- \* Sen. Percy will offer an amendment requiring any committee to which a plan has been referred to issue a report explaining its action or inaction. Will probably be adopted.

-- There is still strong concern among Committee members regarding the constitutionality of our approach, although our views will prevail.

## OTHER ACTIVITIES

### 1. WARNKE NOMINATION

#### Senate

-- Mr. Warnke testifies before the Armed Services Committee on Tuesday. He will be sharply questioned by Sens. Jackson and Nunn on the Democratic side. Sens. Tower and Thurmond are trying to develop a case against Mr. Warnke and are pursuing (1) his connection with the release of the Pentagon Papers by Donald Ellsberg and (2) the clients of his Washington law firm.

-- The Foreign Relations Committee will probably order the Warnke nomination reported on Tuesday also. The only certain vote against in Committee that we know of is Sen. Robert Griffin.

OTHER ACTIVITIES (Cont'd)

-- The head count in the full Senate is as follows:

* Committed For	--55	* Committed Against	--15
* Leaning For	--10	* Leaning Against	-- 2
* Possible YEAS	--65	* Possible NAYS	--17

\* Unknowns/Undecided -- 18

-- The unknowns/undecided Senators are:

Baker (R-Tenn)	Jackson (D-Wash)
Bellmon (R-Okla)	Laxalt (R-Nev)
Bentsen (D-Tex)	Lugar (R-Ind)
Chiles (D-Fla)	Morgan (D-NC)
DeConcini (D-Ari)	Nunn (D-Ga)
Domenici (R-NM)	Packwood (R-Ore)
Garn (R-Utah)	Stennis (D-Miss)
Hayakawa (R-Cal)	Talmadge (D-Ga)
Heinz (R-Pa)	Weiker (R-Conn)

*Frank -  
You & VP  
Contact  
Them  
J*

House

Rep. Tom Downey (D-NY), a fairly junior member of the Armed Services Committee, will testify before the Senate Armed Services Committee on Warnke's behalf. Rep. Downey, while only 28 years old, is one of the most knowledgeable members of the House on strategic weapons issues.

2. TURNER NOMINATION

Senate

-- Admiral Turner testifies before the Intelligence Committee on Tuesday. His nomination looks very good with the only potential opposition coming from Senators who want him to resign his commission. Sen. Baker (the Majority Leader and an ex officio member of the Committee) is one of these Senators. Admiral Turner is going by to see him again.

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FLOOR ACTIVITIES FOR WEEK OF FEBRUARY 21

House

- Monday -- House convenes at 11:55 A.M. No legislative business scheduled. Reading of Washington's Farewell Address.
- Tuesday -- House convenes at noon.
- Joint session to hear Prime Minister Trudeau of Canada.
- H.R. 26, Providing for Increased Notice of Air Carrier Fare Changes. The House passed a similar bill by voice vote on February 17, 1976. The Senate passed a slightly different version late last session, and the bill never went to conference.

Bill Summary: The bill requires the CAB to announce its approval of air passenger fare and freight rate changes 15 days in advance of the effective date of the change and requires that airlines file proposed passenger fare changes with CAB 45 days before the requested effective date. Proposed freight rate changes must be filed with the CAB 60 days in advance by direct air carriers and 45 days in advance by indirect air carriers. The bill also directs the CAB to refund subsidies to two carriers which were required to make 1966 subsidy refunds because of tax loss carrybacks. CAB supports the fare change notification provisions, but opposes the subsidy provisions.

The floor manager will be Rep. Glenn Anderson (Calif.), Chairman of the Public Works Aviation Subcommittee. The bill will be considered under suspension of rules (two-thirds vote and no amendments).

- H.R. 27, Reduced Air Fares for Elderly and Handicapped. The House passed a substantially similar bill on September 21, 1976.

Bill Summary: The bill permits the CAB to approve reduced air fares on a space-available basis for retired persons over age 60; for all persons over age 65; and for all handicapped persons and their attendants. The bill also provides for a CAB study of the economic feasibility of reduced fares for youth. The bill contains a provision to allow intrastate air carriers operating within California to offer through ticketing and baggage service in cooperation with intrastate airlines. CAB supports the provision concerning California intrastate carriers, but opposes the reduced air provisions.

House

Tuesday (con't)

The floor manager will be Rep. Glenn Anderson. The bill will be considered under suspension of rules.

- H.R. 735, Aircraft Registration, a bill allowing permanent resident aliens to register their aircraft in the United States, provided that the aircraft are not registered with any foreign country, is scheduled for action.

The floor manager will be Rep. Glenn Anderson. The bill will be considered under suspension of rules.

- H.R. 736, Emergency Locator Transmitters, a bill amending the Federal Aviation Act to permit the Federal Aviation Administration to issue regulations on the operation of certain civil aircraft when required emergency locator transmitters have been removed for inspection, repair, modification or replacement, is scheduled for action.

The floor manager will be Rep. Glenn Anderson. The bill will be considered under suspension of rules.

- H. Res. 261, a funding resolution for the House Administration Committee is scheduled for action.
- H. Con. Res. 110, Third Concurrent Resolution on the FY 1977 Budget is scheduled for general debate only.

Wednesday -- House convenes at 3:00 P.M.

- H. Con. Res. 110, Third Concurrent Resolution is scheduled for votes on amendments and final passage.
- H.R. 3347, Helium Rescission, a bill rescinding \$47.5 million in contract authority available to the Bureau of the Mines for the Helium Fund, is scheduled for action. The Appropriations Committee determined that the previously enacted contract authority is no longer necessary because contracts for purchase of helium were terminated by the Department of Interior in 1973 and helium deliveries are no longer accepted.

The floor manager will be Chairman Mahon. No amendments have been noticed as of close of business Friday.

Thursday -- House convenes at 11:00 A.M.

House

Thursday (Cont'd)

- H.R. 11, Local Public Works Capital Development and Investment Act Amendments is scheduled for action subject to a rule being granted on Tuesday.

Friday      -- House convenes at 11:00 A.M. No legislative business is scheduled.

Senate

-- The schedule for Senate floor activity next week is light and the leadership will probably let the Senate off a couple of days during the week. The agenda, still not set in concrete, appears to be as follows:

-- The Third Concurrent Budget Resolution for FY 1977.

-- Legislation to (1) increase the lending authority of the Small Business Administration to \$800 million for the remainder of FY 1977; (2) to increase the FY 1977 authorization for the Small Business Investment Corporations program by \$50 million; and (3) to increase the FY 1977 authorization for the small business surety bond program from \$58.5 million to approximately \$80 million.

-- Possible floor action on legislation to permit interest to be paid on checking accounts (controversial, so probably no action until the week of February 28).

-- Probable action to confirm nominations which may be reported by various committees, such as Warren Christopher, Evan Dobelle, and Elliot Richardson. The Foreign Relations Committee and the Senate leadership are aware of our strong interest in having Mr. Richardson confirmed by the close of business on Thursday and will make every effort to accomodate us.

-- Possible action to confirm Mr. Warnke and Mr. Turner.

cc: Vice President Mondale  
Hamilton Jordan

THE WHITE HOUSE  
WASHINGTON

February 22, 1977

Stu Eizenstat

The attached was returned in  
the President's outbox. It is  
forwarded to you for appropriate  
handling.

Rick Hutcheson

cc: Frank Moore  
Jack Watson

Re: Emergency declaration in  
in Miss. & Louisiana

*Signed material  
to Bob Linder*

~~THE~~ PRESIDENT HAS SEEN.

THE WHITE HOUSE  
WASHINGTON

*Stu - I'll  
approve this one -  
We need to be  
stricter in the  
future - Recommend  
on basis of merit -*

MEMORANDUM FOR:

THE PRESIDENT

THRU:

RICK HUTCHESON  
STU EIZENSTAT

FROM:

LYNN DAFT

SUBJECT:

Recommendation for Approval of Requests  
for Emergency Declarations for Mississippi  
and Louisiana

Governor Edwards of Louisiana and Governor Finch of Mississippi have both requested emergency declarations for their States for the purpose of making available emergency livestock feed and hay transportation assistance. In both instances, winter pastures have been damaged by a combination of drought, freezing, and below normal temperatures. In Mississippi, drought conditions in the spring and summer of 1976 reduced the production of roughage. Both States experienced delays in the planting of winter pastures in the fall of 1976 due to low soil moisture and cold temperatures. Once planted, growth of the pastures was inhibited by freezing temperatures.

Cattle inventories in Louisiana and Mississippi have declined proportionately with the U.S. overall; liquidation has run 7 to 11 percent over 2 years. Pasture and range feed conditions on December 1, 1976 were 58 and 54 percent of normal in Louisiana and Mississippi respectively. Prices in these States are holding near their usual relationship with national average prices. Calves at 33 cents per pound equaled the national average. All beef cattle averaged 26 cents in January compared with a 32 cent U.S. average, reflecting a quality differential. While these prices would not cover variable production costs, producers in the Southeast are faring as well as other cow-calf producers.

Since these areas typically are not dependent on hay to supplement winter grazing, hay supplies are not adequate. Roughage from outside sources is therefore needed, which, given its bulk, is expensive to transport.

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The Agricultural Stabilization and Conservation Service (ASCS) of the Department of Agriculture has assessed the need for assistance and has recommended that both requests be approved and that emergency livestock feed assistance be made available until April 1, 1977. By that date, ASCS estimates spring pastures should be in condition to provide the needed roughage. In Mississippi, ASCS estimates that 21,000 livestock producers with herds totaling 1,000,000 animals would be eligible and that the Federal cost would be \$6,000,000. This would cover 72 of Mississippi's 82 counties. For Louisiana, ASCS estimates that 5,900 producers with 326,000 animals would be eligible for assistance totaling about \$2,000,000. This covers 20 parishes identified in the Governor's initial request. He has since requested an additional 14 parishes be included, for which data are not yet available.

The Federal Disaster Assistance Administration (FDAA), after considering the assessment prepared by ASCS, has recommended that both requests be denied for the following reasons:

- (1) The request is for economic assistance for livestock producers rather than emergency Federal assistance to protect livestock property, which is the purpose of a declaration of emergency under terms of the Disaster Relief Act.
- (2) In contrast with the 12 drought emergency declarations that have been made since June 1976, the situation in Mississippi and Louisiana is of short duration. The ASCS has indicated that soil moisture in both States is generally adequate and that spring pastures may be available for grazing as early as April 1. As a result, FDAA views this as a temporary cash-flow problem.
- (3) To the extent short-term financial assistance is needed to purchase supplemental livestock feeds, it could be provided through the emergency loan program of the Farmers Home Administration.

In addition to these requests, FDAA is currently processing similar requests for South Carolina, North Carolina and Georgia. Kentucky is preparing a request, and a request by Florida under their existing disaster declaration was denied February 15, 1977 by the Administrator of FDAA. Furthermore, the 12 emergency declarations for drought now in effect will begin terminating March 15, 1977. Most of these States will probably seek an extension of the termination date. Two such extensions have already been granted. The drought condition in most of these States is not abating and could grow worse, particularly in California. Total Federal costs through June 15, 1977 for emergency assistance to the 12 States already approved is estimated to be \$70 million.

The decision to provide emergency assistance to Mississippi and Louisiana is marginal. The implications of the choices are as follows:

Approval. This implies a looser interpretation of the Disaster Relief Act, based on the recognition that a legitimate need is not being satisfactorily met through other programs. The Emergency Livestock Feed Program that formerly satisfied this need was terminated in November 1976, due to the depletion of government-held grain stocks. Total cost is estimated at \$8 million. Approval might encourage other States to seek similar help.

Denial. This implies a strict interpretation of the legislative authority and a fiscally conservative approach to its administration. Eventually, a denial could result in Congressional action to reduce Executive authority and to further liberalize the terms of assistance. Historically, this has been the trend. Denial will also result in an acceleration of livestock herd liquidation in the affected areas as roughage supplies are exhausted and costs mount.

Though the FDAA is technically correct in arguing that it was not contemplated the Disaster Relief Act would be used for this purpose, the precedent has been established in those 12 States now receiving help. The principal difference separating those States already declared and Mississippi and Louisiana is that the period of need in the latter States is likely to be much shorter. The availability of other forms of assistance (Farmers Home Administration emergency loans) eases the need but does not eliminate it since livestock producer indebtedness is already running high. It is our understanding that these loans are now available in 47 counties in Mississippi and 6 parishes in Louisiana.

A more satisfactory, though, longer-term solution to agricultural problems of this nature rests with a more comprehensive, more effective agricultural disaster assistance program in the Department of Agriculture. We are working with the staff of the Department to prepare a legislative proposal to be included in the farm bill.

Though the situation is marginal, I recommend that you approve the request for emergency declarations for Mississippi and Louisiana, given the relatively low cost and the political implications of not doing so. If you concur, please sign the attached letters at the places indicated.

I also recommend that, as soon as you make a decision, my office be notified so we can alert FDAA and make the necessary arrangements for notification of appropriate Congressional and State officials and the press.



THE WHITE HOUSE  
WASHINGTON

2/22

Date: February 17, 1977

MEMORANDUM

**FOR ACTION:**

The Vice President  
Hamilton Jordan  
Bob Lipshutz  
Frank Moore  
Jack Watson

**FOR INFORMATION:**

**FROM:** Rick Hutcheson, Staff Secretary

**SUBJECT:** Stu Eizenstat memo re Recommendation for Approval  
of Requests for Emergency Declaration for Mississippi  
and Louisiana.

**YOUR RESPONSE MUST BE DELIVERED  
TO THE STAFF SECRETARY BY:**

**TIME:** 4:00 P.M.

**DAY:** Friday

**DATE:** February 18, 1977

**ACTION REQUESTED:**

☒ Your comments

Other:

**STAFF RESPONSE:**

☐ I concur.

☐ No comment.

*Please note other comments below:*

**PLEASE ATTACH THIS COPY TO MATERIAL SUBMITTED.**

If you have any questions or if you anticipate a delay in submitting the required material, please telephone the Staff Secretary immediately. (Telephone, 7052)

THE WHITE HOUSE  
WASHINGTON

STAFF  
TO

The attached is forwarded to  
you for your information.

The Vice President

~~Midge Costanza~~

~~Stu Eizenstat~~

Hamilton Jordan

Bob Lipshutz

Frank Moore

~~Jody Powell~~

Jack Watson

del Fri  
4:00 PM

Rick Hutcheson

Date: February 17, 1977

22

MEMORANDUM

FO CTION:

Th Vice President  
Hamilton Jordan  
Bob Lipshutz  
Frank Moore  
Jack Watson

FOR INFORMATION:

MARK  
ASAP -  
2

FROM: Rick Hutcheson, Staff Secretary

SUBJECT: Stu Eizenstat memo re Recommendation for Approval  
of Requests for Emergency Declaration for Mississippi  
and Louisiana.

YOUR RESPONSE MUST BE DELIVERED  
TO THE STAFF SECRETARY BY:

TIME: 4:00 P.M.

DAY: Friday

DATE: February 18, 1977

ACTION REQUESTED:

☒ Your comments

Other:

STAFF RESPONSE:

☐ I concur.

☐ No comment.

Please note other comments below:

Strong political recommendation to proceed with emergency  
declarations for Mississippi + Louisiana. If the situation is  
marginal re: the Disaster Relief Act, it is not marginal from a  
political point of view. With Virginia, Louisiana + Miss. represent  
relatively weak links in our strongest regional base. The  
Emergency declaration would impact directly + positively on the  
demographic group within these 2 states where we are  
empirically weakest. Recommend that declarations are accompanied  
+ complimented by coordinated public relations effort for  
maximum impact — Siegel

PLEASE ATTACH THIS COPY TO MATERIAL SUBMITTED.

If you have any questions or if you anticipate a delay in submitting the required  
material, please telephone the Staff Secretary immediately. (Telephone, 7052)

Date: February 17, 1977

MEMORANDUM

FOR ACTION:

The Vice President  
Hamilton Jordan  
Bob Lipshutz  
Frank Moore *FM*  
Jack Watson

FOR INFORMATION:

FROM: Rick Hutcheson, Staff Secretary

SUBJECT: Stu Eizenstat memo re Recommendarion for Approval  
of Requets for Emergency Declaration for Mississippi  
and Louisiana.

YOUR RESPONSE MUST BE DELIVERED  
TO THE STAFF SECRETARY BY:

TIME: 4:00 P.M.

DAY: Friday

DATE: Februry 18, 1977

ACTION REQUESTED:

Other: ☒ Your comments

STAFF RESPONSE:

☒ I concur.  
Please note other comments below:

☐ No comment.

PLEASE ATTACH THIS COPY TO MATERIAL SUBMITTED.

If you have any questions or if you anticipate a delay in submitting the required  
material, please telephone the Staff Secretary immediately. (Telephone, 7052)

Date: February 17, 1977

MEMORANDUM

FOR ACTION:

The Vice President  
Hamilton Jordan  
Bob Lipshutz  
Frank Moore  
Jack Watson

FOR INFORMATION:

FROM: Rick Hutcheson, Staff Secretary

SUBJECT: Stu Eizenstat memo re Recommendarion for Approval  
of Requets for Emergency Declaration for Mississippi  
and Louisiana.

YOUR RESPONSE MUST BE DELIVERED  
TO THE STAFF SECRETARY BY:

TIME: 4:00 P.M.

DAY: Friday

DATE: Februry 18, 1977

ACTION REQUESTED:

Other: ☒ Your comments

STAFF RESPONSE:

☐ I concur.  
Please note other comments below:

☒ No comment.

*RF*

**PLEASE ATTACH THIS COPY TO MATERIAL SUBMITTED.**

If you have any questions or if you anticipate a delay in submitting the required material, please telephone the Staff Secretary immediately. (Telephone, 7052)

THE PRESIDENT HAS SEEN.

MEMORANDUM

THE WHITE HOUSE  
WASHINGTON

*Rick- This is  
a fraction of  
what I got.*

INFORMATION

22 February 1977

TO:

THE PRESIDENT

FROM:

RICK HUTCHESON

SUBJECT:

Paper Flow to President

For your information: the number of items we have logged in to you over the past two weeks has averaged 16 items per day, as follows:

February 7	17 items
8	39
9	33
10	9
11	26
12	7
14	12
15	17
16	20
17	15
18	13
19	18
21	13

TOTAL 226 items

Average of 16.1 items over 14 day period.

This does not include appointment briefs for your daily schedule, or any memoranda which have come to you directly from Brzezinski, Vance, Jordan or others.

cc: Jordan  
Lipshutz

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for Preservation Purposes**

*I had 27 "items"  
in my incoming basket  
when I arrived this a.m. -  
plus autographs, etc. It's  
improving, I think. We can  
define "item" to make it  
seem better - J*

---

THE WHITE HOUSE  
WASHINGTON

February 22, 1977

Jody Powell

The attached is forwarded to  
you for your information.

Rick Hutcheson

Re: Payoff of the Economic  
Stimulus.

THE WHITE HOUSE  
WASHINGTON

ACTION	FYI
	MONDALE
	COSTANZA
	EIZENSTAT
	JORDAN
	LIPSHUTZ
	MOORE
<input checked="" type="checkbox"/>	POWELL
	WATSON

- ☐ FOR STAFFING
- ☐ FOR INFORMATION
- ☐ TO PRESIDENT  
TODAY

ACTION	FYI
	ARAGON
	BOURNE
	BRZEZINSKI
	BUTLER
	H. CARTER
	CLOUGH
	FALLOWS
	HARDEN
	HOYT
	KRAFT
	B. MITCHELL
	B. RAINWATER
	SCHLESINGER
	SCHNEIDERS
	SIEGEL
	T. SMITH
	WELLS
	VOORDE



THE WHITE HOUSE  
WASHINGTON

2/21/77

TO: The President  
FROM: Jack Watson *JW*  
RE: PAYOFF OF THE  
ECONOMIC STIMULUS

Pursuant to your request last  
Thursday, attached is a memorandum  
from Charlie Schultze on the payoff  
of the economic stimulus package.

Attachment

JHWJr;ply

THE PRESIDENT HAS SEEN.

THE CHAIRMAN OF THE  
COUNCIL OF ECONOMIC ADVISERS  
WASHINGTON

cc: Jody -  
info  
J

February 19, 1977

MEMORANDUM FOR THE PRESIDENT

FROM: Charlie Schultze *CLS*

SUBJECT: Payoff of the Economic Stimulus

Last Thursday, at a meeting with members of the House Ways and Means Committee, you asked for a note on the economic payoff from the economic stimulus package.

The Council of Economic Advisers has made projections of economic prospects both with and without fiscal stimulus. The difference between these represents our best judgment of the effects of the fiscal program.

These estimates contain a large element of uncertainty. We do not know enough about the workings of the economy to pin down precisely the degree of improvement in economic performance that will result, especially as we extend the estimate into 1978.

Economic results

The stimulus package should, by the fourth quarter of 1977:

1. raise the level of real gross national product by about 3/4 to 1 percent;
2. increase employment by approximately 750,000;
3. lower the unemployment rate to the range of 6.7 to 6.9 percent -- about half a percentage point lower than would otherwise have been expected.

Projections for the second year are even more risky. Nonetheless, there is good reason to believe that the performance of the economy will improve further. By the



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fourth quarter of 1978:

1. the increase in real GNP due to the stimulus should be in the range of 1-1/4 to 1-1/2 percent;
2. the additional jobs created would have risen to around 850,000 or 900,000;
3. the overall unemployment rate would have been lowered by about 0.6 to 0.7 percentage points compared to a "no stimulus" situation.

Other gains

In addition to these gains which we have attempted to measure, there will be others which we have not measured:

1. State and local revenues will rise, helping those governments to avoid tax increases or to improve services.
2. Business investment will increase, not only creating more jobs in the industries producing capital goods but raising productivity in industries buying capital goods. (Other elements of Administration policy will also have to be brought to bear on this area -- long range tax reform, restoration of confidence; regulatory reform; etc.)
3. Generally improving job markets will increase the chances of success for other social programs, especially manpower training.
4. The economic situation of other countries, especially developing nations and industrial countries with serious economic problems, will be helped -- although of course not solved, by U.S. expansion.

Net budgetary costs

The net budgetary cost of the stimulus -- the cost after allowing for additional Federal revenues created by an improving economy -- is estimated to be between \$13 and \$14 billion in fiscal 1977, and between \$6 and \$7 billion in fiscal 1978.

Caution

Two things should be noted about the estimated

effects on employment. First, the employment and unemployment numbers do not include the additional 346,000 slots for trainees under Comprehensive Employment and Training Act programs. Second, they do allow for the fact that part of the additional public service jobs created by the end of 1978 would have been created and filled, in any event, and financed out of general revenues of state and local governments.

THE WHITE HOUSE

WASHINGTON

February 22, 1977

To Father Theodore Hesburgh

I am deeply honored by your invitation to address the 132nd Commencement Exercises being held at the University of Notre Dame on Sunday, May 22, and to receive an honorary degree of Doctor of Laws.

Barring a national emergency which would preclude my being with you, I look forward to sharing this important day with you and the family of Notre Dame. Though final confirmation of my travel schedule will have to wait until closer to that date, you can count on my being with you in time for the robing ceremony prior to the Commencement Exercises.

Thank you for your continuing thoughtfulness.

Sincerely,



Reverend Theodore M. Hesburgh, C.S.C.  
President  
University of Notre Dame  
Notre Dame, Indiana 46556

*ps: Date of Summit Conference in  
London not decided. May  
Conflict. J*

THE WHITE HOUSE  
WASHINGTON  
February 22, 1977

Hamilton Jordan

The attached was returned in  
the President's outbox. It is  
forwarded to you for appropriate  
handling.

Rick Hutcheson

Re: Note from the President re  
Appointments to be made.

THE WHITE HOUSE  
WASHINGTON

ACTION	FYI	
		MONDALE
		COSTANZA
		EIZENSTAT
X		JORDAN
		LIPSHUTZ
		MOORE
		POWELL
		WATSON

- ☐ FOR STAFFING
- ☐ FOR INFORMATION
- ☐ TO PRESIDENT  
TODAY

ACTION	FYI	
		ARAGON
		BOURNE
		BRZEZINSKI
		BUTLER
		H. CARTER
		CLOUGH
		FALLOWS
		HARDEN
		HOYT
		KRAFT
		B. MITCHELL
		B. RAINWATER
		SCHLESINGER
		SCHNEIDERS
		SIEGEL
		T. SMITH
		WELLS
		VOORDE

THE WHITE HOUSE  
WASHINGTON

2-22-77

Ham

Give me a complete  
list of all appointments  
we need to make.

ICC

Public Broadcasting

Public Printer

Am Trak Board

TVA

US Parole Commission

etc, etc - -

J

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THE WHITE HOUSE  
WASHINGTON

*Hugh -  
pls convey  
pres's response  
to Sr. staff.  
R. L.*

ACTION	FYI	
		MONDALE
		COSTANZA
		EIZENSTAT
		JORDAN
	X	LIPSHUTZ
		MOORE
		POWELL
		WATSON

- ☐ FOR STAFFING
- ☒ FOR INFORMATION
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		SCHNEIDERS
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		WELLS
		VOORDE

THE WHITE HOUSE  
WASHINGTON

February 22, 1977

Hugh Carter

The attached was returned in  
the President's outbox. It is  
forwarded to you for appropriate  
handling.

Rick Hutcheson

cc: Bob Lipshutz  
Richard Harden

Re: Swimming Pool & Tennis Court.

~~THE~~ PRESIDENT HAS SEEN.

THE WHITE HOUSE  
WASHINGTON

February 11, 1977

*Hugh -  
For home being,  
our family & guests.  
Staff & Cabinet - on  
occasion - Can request  
use from me*

MEMORANDUM FOR THE PRESIDENT

FROM:

HUGH CARTER, JR. *HC*

SUBJECT:

Swimming Pool and Tennis Court

Could you please provide us with your wishes regarding use of the White House pool and tennis court. Attached is a brief summary of prior Presidents' policies:

- 1) Would you like to extend to others the use of the pool and tennis court?

	<u>Pool</u>	<u>Court</u>
Cabinet Members	_____	_____
Assistants to the President	_____	_____
Special Assistants to the President	_____	_____
Others	_____	_____
Families or Guests of Above	_____	_____

- 2) If you do plan to allow others to use the pool and/or tennis court, to what hours would you like to limit the use by others?

	<u>Pool</u>	<u>Court</u>
Weekdays	_____	_____
Saturdays	_____	_____
Sundays	_____	_____

- 3) If you do plan to allow use by others, are there any specific restrictions or rules that should be implemented?

THE WHITE HOUSE  
WASHINGTON

February 11, 1977

The following have been the previous Presidents' policies regarding the use of the White House swimming pool and tennis court.

Presidents Kennedy and Johnson

The pool and tennis court were reserved for the First Family and personal guests only -- no staff use was allowed.

President Nixon

President Nixon had the old pool covered for the Press Office.

The tennis court was used by Cabinet members and top Aides only, divided into two groups: Priority and Limited, each comprising about 20 names each. Use was allowed any day after 8 a.m., but subject to the wishes of the First Family to use it.

President Ford

-New pool built, 1975. The President allowed use by a very select list (5 or 6) of Cabinet members and top Aides for exercise purposes -- no guests or family -- on week days during morning hours.

Tennis court policy continued as under President Nixon.

THE WHITE HOUSE

WASHINGTON

Date: February 15, 1977

MEMORANDUM

**FOR ACTION:**

Bob Lipshutz

**FOR INFORMATION:** The Vice President  
Richard Harden  
Midge Costanza  
Jody Powell  
Jack Watson  
Frank Moore  
Stu Eizenstat

**FROM:** Rick Hutcheson, Staff Secretary

**SUBJECT:** Hugh Carter memo 2/11/77 re  
Swimming Pool and Tennis Court.

**YOUR RESPONSE MUST BE DELIVERED  
TO THE STAFF SECRETARY BY:**

**TIME:** 11:00 A.M.

**DAY:** Thursday

**DATE:** February 17, 1977

**ACTION REQUESTED:**

☒ Your comments

Other:

**STAFF RESPONSE:**

☐ I concur.

☐ No comment.

*Please note other comments below:*

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MEMORANDUM

FOR ACTION:

Bob Lipshutz

FOR INFORMATION:

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Richard Harden  
Midge Costanza  
Jody Powell  
Jack Watson  
Frank Moore  
Stu Eizenstat

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TIME: 11:00 A.M.

DAY: Thursday

DATE: February 17, 1977

ACTION REQUESTED:

Other: ☒ Your comments

STAFF RESPONSE:

☐ I concur.

☐ No comment.

Please note other comments below:

*No comment at this time.*

*2/17/77*

*RJL*

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THE WHITE HOUSE  
WASHINGTON

February 11, 1977

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Saturdays	_____	_____
Sundays	_____	_____

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THE WHITE HOUSE  
WASHINGTON

February 11, 1977

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Tennis court policy continued as under President Nixon.



Date: February 15, 1977

MEMORANDUM

**FOR ACTION:**

Bob Lipshutz

**FOR INFORMATION:**

The Vice President  
Richard Harden  
Midge Costanza  
Jody Powell  
Jack Watson  
Frank Moore  
Stu Eizenstat

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**TIME:** 11:00 A.M.

**DAY:** Thursday

**DATE:** February 17, 1977

**ACTION REQUESTED:**

☒ Your comments

Other:

**STAFF RESPONSE:**

☐ I concur.

☒ No comment.

*Please note other comments below:*

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MEMORANDUM

THE WHITE HOUSE  
WASHINGTON

February 22, 1977

MEMORANDUM FOR: THE PRESIDENT  
FROM: JOE ARAGON *jwa*  
SUBJECT: FUNDING OF ZAVALA COUNTY PROJECT

Bob Chase, Acting Director of the Community Services Administration has assured me that there are no project funds being spent on the Zavala grant. The only costs involved are those at administrative overhead which cannot be terminated until the Justice Department investigation is completed.

You will recall from my memo to you of February 10, 1977 (copy attached) that we undertook a renewed review of Zavala after it became clear that the initial findings were too weak to sustain our position. I spoke with John Harmon of the Justice Department yesterday and they are moving as expeditiously as possible on it. Final results are a few days off.

**Electrostatic Copy Made  
for Preservation Purposes**

MEMORANDUM

THE WHITE HOUSE  
WASHINGTON

February 10, 1977

MEMORANDUM FOR:

THE PRESIDENT

FROM:

JOE ARAGON *jwa*

SUBJECT:

ZAVALA COUNTY ECONOMIC DEVELOPMENT  
CORPORATION INVESTIGATION

As you requested I directed the General Counsel of CSA through the Acting Director, Bob Chase to complete the investigation of ZCEDC by February 3. This was done and the findings of the General Counsel were submitted.

The findings were so weak, however, that in my opinion, a summary suspension (i.e., immediate termination of the grant) would have been reversed in a legal proceeding.

I discussed my conclusion with Margaret McKenna of Bob Lipshutz' staff and she concurred.

On Tuesday I met with John Harmon and David Marbelstone of the Justice Department. They too had reviewed the findings of the General Counsel and had arrived at the same conclusion.

In short we all felt that the case was not strong enough to sustain a summary suspension. However, we also agreed that had the General Counsel sufficiently developed the facts that a strong case for summary suspension could have been made out.

Therefore, we jointly prepared and I transmitted, a highly specific 14-point memorandum (copy attached) directing Chase to renew the investigation and report back his findings within 7 days. Harmon and I believe that this extensive interrogatory, if responded to, will fully develop the facts such that if there is sufficient justification for summary suspension it will be revealed.

The delay is regrettable but the alternative would in our opinion be legally and politically embarrassing to the White House.

I have advised Bob Lipshutz of these developments.

THE WHITE HOUSE  
WASHINGTON  
February 22, 1977

Bert Lance

The attached was returned in  
the President's outbox. It is  
forwarded to you for appropriate  
handling.

Rick Hutcheson

cc: Bunny Mitchell  
Re: D.C. Supplemental for FY 77

*Signed memo to Bob  
Linder*



EXECUTIVE OFFICE OF THE PRESIDENT

OFFICE OF MANAGEMENT AND BUDGET

WASHINGTON, D.C. 20503

FEB 18 1977

The President

The White House

Sir:

I have the honor to submit for your consideration proposed supplemental appropriations for the fiscal year 1977 in the amount of \$40,100,800 for the District of Columbia and in the amount of \$650,000 for the Federal payment to the District of Columbia.

The proposed supplemental would provide necessary amounts for operating expenses for the District of Columbia. It would be financed with \$19,248,200 in local tax revenues and other city resources, and with \$20,852,600 in Federal funds. The fiscal year 1978 budget included a fiscal year 1977 supplemental request for the District of Columbia of \$20,202,600, which is the balance of the authorized 1977 Federal payment of \$280,000,000. The proposed supplemental is consistent with that request; but, it also requires an additional \$650,000 in Federal funds.

The proposed supplemental consists of amounts for increased pay costs for District employees, continuance of certain health care services, and settlement of claims and suits against the District of Columbia. Also included is a request for costs incurred by the city in connection with the Presidential inauguration activities. Details of these proposals are contained in the enclosure to this letter.

This supplemental precedes transmittal to you of the fiscal year 1978 budget of the District of Columbia in order to allow early consideration by the Congress of amounts necessary for the balance of fiscal year 1977.

I have carefully reviewed the proposals for appropriations contained in this document and am satisfied that these requests are necessary at this time. I recommend, therefore, that they be transmitted to the Congress.

Respectfully,

Enclosures

OTHER INDEPENDENT AGENCIES  
DISTRICT OF COLUMBIA GOVERNMENT

Federal Payment to the District of Columbia

For "Inaugural Expenses", \$650,000.

This proposal is described under "Inaugural Expenses," following.

SUPPLEMENTAL APPROPRIATION REQUEST, FISCAL YEAR 1977

DISTRICT OF COLUMBIA GOVERNMENT

DISTRICT OF COLUMBIA FUNDS

Public Safety

For an additional amount for "Public safety",  
\$547,400.

This request, together with amounts to be proposed in the 1978 budget, will furnish and equip the new District of Columbia Courts facility, pay moving costs and renovate certain existing buildings affected by the move.

Human Resources

For an additional amount for "Human resources",  
\$7,055,000: Provided, That \$855,000 of this appropriation shall be available for payments to day care providers for services in fiscal year 1976 and the period July 1, 1976 through September 30, 1976.

This proposal includes \$6,200,000 to continue the Medicaid Program in 1977 at the same level as in 1976. It results from a reestimate of total funds necessary to maintain that level of services. Also included is \$855,000, which will fund retroactively increased costs of day care services in 1976. The increases resulted from a 5 percent allowance for inflation. This amount was appropriated in 1976, but the budget authority to expend it lapsed before the increased payments could be legislatively authorized and paid.

Personal Services

For an additional amount for "Personal services",  
\$31,833,400, of which \$4,000,000 shall be payable from funds to be received under Title II, Public Works Employment Act (P.L. 94-369), for pay increases and related costs, to be transferred by the Mayor of the District of Columbia to the appropriations for the fiscal year 1977 from which employees are properly paid.

(Personal Services, continued)

The proposal will fund pay raises for most city employees. The exact amounts necessary had not been determined at the time the 1977 District of Columbia Appropriation Act was enacted; therefore, no allowance was made in the original District of Columbia budget for anticipated pay raises.

Settlement of Claims and Suits

For an additional amount for "Settlement of claims and suits", \$15,000.

This increase is for the settlement of claims and suits against the District of Columbia not included in the 1977 District of Columbia Appropriation Act.

Inaugural Expenses

For "Inaugural expenses", \$650,000.

These funds are for expenses incurred in connection with the Presidential Inaugural on January 20, 1977. Included are estimates for the following services: \$339,300 for the Metropolitan Police Department; \$124,300 for the Fire Department; \$51,400 for the Department of Transportation; \$101,800 for the Department of Environmental Services; and \$33,200 for the Department of Human Resources. In past years, these expenses for city services have been budgeted by the city and financed by a combination of the Federal payment and local resources. It is proposed that these expenses be financed in 1977 by an additional appropriation of Federal funds to the District of Columbia. The proposed appropriation language, therefore, is included under Federal funds above.





THE ATTACHMENT HAS BEEN SEEN.

5/22/77

To Bert-

EXECUTIVE OFFICE OF THE PRESIDENT

OFFICE OF MANAGEMENT AND BUDGET

WASHINGTON, D.C. 20503

FEB 18 1977

SIGNATURE

MEMORANDUM FOR:

FROM:

SUBJECT:

THE PRESIDENT

Bert Lance

signed J.C.  
B. Lance

District of Columbia  
Supplemental for Fiscal  
Year 1977

Attached for your transmittal to the Congress is a FY 1977 budget supplemental request from the District of Columbia Government. Under the District of Columbia Self-Government and Governmental Reorganization Act (Public Law 93-198), you are required to transmit local government budget recommendations to the Congress on behalf of the city, as well as any recommendations for Federal funds. The Congress must then enact the city's budget, which is jointly financed by Federal contributions and local taxes.

The supplemental is consistent with all of our decisions on Federal funds for the District, as I note in the attached letter to you. I have also included in that letter, for the benefit of the Congress, an explanation of how the Federal Government should fund expenses incurred by the city during your inaugural celebration. We have agreed with the city to seek Federal funding for these expenses, which total \$650,000, above and beyond the regular Federal contributions to the city's fiscal year 1977 budget.

Your approval of these proposals will transmit simultaneously the proper request for these additional Federal funds and the District of Columbia supplemental itself on behalf of the city.

Recommendation

That you sign the attached letter of transmittal.

Attachment

Electrostatic Copy Made  
for Preservation Purposes

---

THE WHITE HOUSE  
WASHINGTON

February 22, 1977

Jack Watson

The attached is forwarded to  
you for your information.

Rick Hutcheson

Re: Suggestion for Reaching out  
to the American People.

THE WHITE HOUSE  
WASHINGTON

ACTION	FYI	
		MONDALE
		COSTANZA
		EIZENSTAT
		JORDAN
		LIPSHUTZ
		MOORE
		POWELL
	X	WATSON

- ☐ FOR STAFFING
- ☐ FOR INFORMATION
- ☐ TO PRESIDENT  
TODAY

ACTION	FYI	
		ARAGON
		BOURNE
		BRZEZINSKI
		BUTLER
		H. CARTER
		CLOUGH
		FALLOWS
		HARDEN
		HOYT
		KRAFT
		B. MITCHELL
		B. RAINWATER
		SCHLESINGER
		SCHNEIDERS
		SIEGEL
		T. SMITH
		WELLS
		VOORDE

THE WHITE HOUSE  
WASHINGTON

Mr. President:

Secretary Andrus proposes  
having the US Capital  
"moved" to state capitals  
during your four years  
as "Capital for a Day."

Greg's comments are  
attached.

Rick



THE PRESIDENT HAS SEEN.

THE SECRETARY OF THE INTERIOR  
WASHINGTON

NA  
C  
1

February 15, 1977

MEMORANDUM FOR THE PRESIDENT

From : Secretary of the Interior

Subject : Suggestion for Reaching Out to the American People

In giving this subject careful thought, I could not help hearkening back to a program I utilized in Idaho while Governor and one, I am sure, you utilized while Governor in Georgia. My program was entitled "Capital for a Day," in which one day a week over a two-year period, I would declare one of Idaho's County seats "Capital for a Day."

It occurred to me that we could transfer the concept to the Presidential level and you could even use the name "Capital for a Day," only you would visit over a four-year period each State Capital at least in the lower 48 states. As I am sure you recall from your Presidential campaign, the State Capitals of this country vary in size from the small to the large, but each usually is the center for most major media coverage and most have a Federal Office Building.

I would propose then that your staff carefully select 12 Capital Cities per year, making sure that they are geographically distributed and that the size of the city itself and the size of the State are taken into consideration.

For example, you would declare Jefferson City, Missouri, "Capital for a Day" and fly into that city on a Wednesday or a Thursday. In the morning, you could hold a three-hour listening session in either the Federal Building in Jefferson City, or, if you wanted to give newly elected Governor Joe Teasdale a boost, he might be more than glad to turn his office over to you. Several Presidents in the past have on occasion just opened their doors to the general public on a first-come, first-serve basis. You could then have lunch either in the state employees cafeteria in Jefferson City or in the Federal building cafeteria.

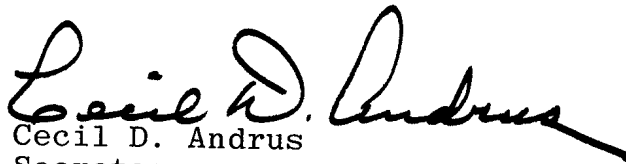
**Electrostatic Copy Made  
for Preservation Purposes**

Depending upon what you worked out with the Secret Service, in some of the smaller cities like Jefferson City, in the afternoon you could spend some time walking through the shopping district just talking to business people. It would be most effective. This would require a minimum of press and Jody might have to work out a pool arrangement where only one TV camera would follow you and one or two reporters because, of course, the sight of you coming through the door of a drugstore with a hoard of press behind you and a phalanx of Secret Service around you would intimidate most any citizen and probably defeat the purpose you would want to achieve in visiting the business district.

Later in the afternoon then you could hold a press conference for both local and national press and relate some of the things you had learned during the day from the people who had talked to you. This would underscore that you are indeed a President who listens to the people.

Again, because Capital cities tend to be one of the major media outlets in the State, good coverage is assured and, even more important, you would be combining a substantive approach to the people with the kind of unstaged media coverage essential to conveying to the American public at large your outreach.

I think that if your staff gives this thought some refinement, the consensus would be there are maximum amounts of advantages to making a State capital "Capital for a Day" and a minimal amount of disadvantages.

  
Cecil D. Andrus  
Secretary

MEMORANDUM

THE WHITE HOUSE  
WASHINGTON

February 18, 1977

FOR: Rick Hutcheson  
FROM: Greg Schneiders *Greg*  
SUBJECT: Comments on Secretary Andrus's Memorandum

This same end will be served by the occasional two and three day trips around the country. The disadvantages to the "Capital for a Day" plan are:

1. We would be committed to a structure which might not always serve our best interests.
2. Trips to State Capitals may be more political and less people-oriented than trips to other cities.

THE WHITE HOUSE  
WASHINGTON

February 22, 1977

Jody Powell

The attached was returned in  
the President's outbox. It is  
forwarded to you for appropriate  
handling.

Rick Hutcheson

cc: Tim Kraft

Re: Visit by Los Angeles Times  
Publisher Otis Chandler



THE WHITE HOUSE  
WASHINGTON

ACTION	FYI	
		MONDALE
		COSTANZA
		EIZENSTAT
		JORDAN
		LIPSHUTZ
		MOORE
	X	POWELL
		WATSON

- ☐ FOR STAFFING
- ☐ FOR INFORMATION
- ☐ TO PRESIDENT  
TODAY

ACTION	FYI	
		ARAGON
		BOURNE
		BRZEZINSKI
		BUTLER
		H. CARTER
		CLOUGH
		FALLOWS
		HARDEN
		HOYT
	X	KRAFT
		B. MITCHELL
		B. RAINWATER
		SCHLESINGER
		SCHNEIDERS
		SIEGEL
		T. SMITH
		WELLS
		VOORDE

MEMORANDUM

THE PRESIDENT HAS SEEN.

THE WHITE HOUSE  
WASHINGTON

February 16, 1977

*No - Let's don't  
start this -  
already have gone  
too far with  
20 meetings  
J*

TO : The President  
FROM: Jody Powell *JSP*  
RE : Visit by Los Angeles Times Publisher Otis Chandler

Mr. Chandler and several other top ranking L. A. Times and Times-Mirror officials will be in Washington the day <sup>*before*</sup> ~~for~~ the Gridiron Dinner. (They arrive Friday, March 18; dinner is Saturday, March 19.) Jack Nelson has relayed a request from Mr. Chandler to see you while he is in town. They, of course, would like to have a breakfast or lunch session. However, I think they would be well satisfied with a brief "hello-how-are-you" session in the Oval Office. Chandler and his wife, although from a Republican family, did support you, although the paper did not endorse anyone.

I recommend that you have them come by for a 15-minute session sometime during the day on Friday.

Agree \_\_\_\_\_

Disagree \_\_\_\_\_

JLP:CS

**Electrostatic Copy Made  
for Preservation Purposes**

THE WHITE HOUSE  
WASHINGTON

2/22

Date: February 18, 1977

MEMORANDUM

FOR ACTION:

Tim Kraft

FOR INFORMATION:

FROM: Rick Hutcheson, Staff Secretary

SUBJECT: Jody Powell memo 2/16/77 re Visit by Los Angeles  
Times Publisher Otis Chandler.

YOUR RESPONSE MUST BE DELIVERED  
TO THE STAFF SECRETARY BY:

TIME: 11:00 A.M.

DAY: Monday

DATE: February 21, 1977

ACTION REQUESTED:

☒ Your comments

Other:

STAFF RESPONSE:

☐ I concur.

☐ No comment.

*Please note other comments below:*

**PLEASE ATTACH THIS COPY TO MATERIAL SUBMITTED.**

If you have any questions or if you anticipate a delay in submitting the required material, please telephone the Staff Secretary immediately. (Telephone, 7052)

STAFF —

TO

Tom K.

Rich

~~say~~ lntos

MEMORANDUM

THE WHITE HOUSE  
WASHINGTON

February 16, 1977

TO : The President  
FROM: Jody Powell *JPP*  
RE : Visit by Los Angeles Times Publisher Otis Chandler

Mr. Chandler and several other top ranking L. A. Times and Times-Mirror officials will be in Washington the day <sup>*before*</sup> ~~for~~ the Gridiron Dinner. (They arrive Friday, March 18; dinner is Saturday, March 19.) Jack Nelson has relayed a request from Mr. Chandler to see you while he is in town. They, of course, would like to have a breakfast or lunch session. However, I think they would be well satisfied with a brief "hello-how-are-you" session in the Oval Office. Chandler and his wife, although from a Republican family, did support you, although the paper did not endorse anyone.

I recommend that you have them come by for a 15-minute session sometime during the day on Friday.

Agree \_\_\_\_\_

Disagree \_\_\_\_\_

JLP:cs

Tim Kraft

FOR INFORMATION:

FROM: Rick Hutcheson, Staff Secretary

SUBJECT: Jody Powell memo 2/16/77 re Visit by Los Angeles Times Publisher Otis Chandler.

YOUR RESPONSE MUST BE DELIVERED  
TO THE STAFF SECRETARY BY:

TIME: 11:00 A.M.

DAY: Monday

DATE: February 21, 1977

ACTION REQUESTED:

Other: ☒ Your comments

*Republicans, whose paper  
did not endorse: there must be higher  
priorities for President's time —*

STAFF RESPONSE:

☐ I concur.

Please note other comments below:

☐ No comment.

*TK*

PLEASE ATTACH THIS COPY TO MATERIAL SUBMITTED.

If you have any questions or if you anticipate a delay in submitting the required material, please telephone the Staff Secretary immediately. (Telephone, 7052)

THE WHITE HOUSE  
WASHINGTON

February 22, 1977

Jack Watson

The attached was returned in  
the President's outbox. It is  
forwarded to you for appropriate  
handling.

Rick Hutcheson

cc: Hamilton Jordan  
Jody Powell

Re: Transition Finances

THE WHITE HOUSE  
WASHINGTON

The attached is forwarded to  
you for your information.

The Vice President

Midge Costanza

Stu Eizenstat

Hamilton Jordan

Bob Lipshutz

Frank Moore

Jody Powell

Jack Watson

Rick Hutcheson



THE WHITE HOUSE  
WASHINGTON

*Jack - Good work -  
Let Today release  
J*

MEMORANDUM FOR: The President  
FROM: Jack Watson *Jack*  
SUBJECT: Transition Finances  
DATE: February 18, 1977

The attached table indicates expenditures of \$1,650,000 for all transition activities. Approximately \$350,000 of the \$2,000,000 appropriation will be returned to the Treasury. The exact figure must await a final audit report.

In 1969, the Nixon-Agnew transition organization expended an estimated \$1.5 million. Expressed in 1977 dollars, that figure would be approximately \$2.5 million.

Attachment

**Electrostatic Copy Made  
for Preservation Purposes**

Attachment

February 18, 1977

Summary of Expenditures  
Carter-Mondale Transition Planning Group

Appropriation

\$2,000,000

Payroll	\$916,782
Casual Labor	81,286
Consultants	27,900
Travel and Per Diem	127,838
Charters/Auto Rentals	89,454
Office Space	23,374
Equip/Machine Rental	48,189
Security	21,580
Office Supplies	32,181
Telephone	103,405
Postage/Printing	50,789
Transition Per Diem	77,538
Miscellaneous	16,479

Payables	\$52,186
Receivables	(19,434)

Total

\$1,649,547

BALANCE

\$ 350,453

THE WHITE HOUSE  
WASHINGTON  
February 22, 1977

Stu Eizenstat

The attached was returned in  
the President's outbox. It is  
forwarded to you for appropriate  
handling.

Rick Hutcheson

cc: The Vice President  
Hamilton Jordan  
Bob Lipshutz  
Frank Moore  
Jody Powell  
Jack Watson  
Landon Butler  
Tim Kraft

Re: Common Site Picketing/summary

THE PRESIDENT HAS SEEN.

THE WHITE HOUSE  
WASHINGTON

February 21, 1977

Stu-<sup>a</sup> I like Landon.  
Comment -  
b) Let's stay loose on the issues clarify in Congress -  
c) Give me memo packages which are non-repetitive. Just on memo - underline key points -

MEMORANDUM FOR THE PRESIDENT

FROM: STU EIZENSTAT  
BILL JOHNSTON

Stu J

SUBJECT: Common Site Picketing / Summary

I. The Problem Under prevailing court interpretation of the Taft Hartley Act, a union striking against a subcontractor may not shut down an entire construction site. Organized labor has proposed to change the law to allow such common site picketing. This has been one of organized labor's top priorities for decades, and will be one of their initial legislative efforts this year.

II. Recent Legislation In 1976 President Ford vetoed a two part common site bill, irrevocably rupturing his relationship with organized labor.

Title I legalized common site picketing.

Title II provided for reforms in the construction industry bargaining process. Under these reforms a national committee would have been empowered to require a 30 day cooling off period in construction industry bargaining disputes, and to require bargaining be done by national rather than local negotiators.

III. Background Organized Labor has mobilized its maximum Congressional lobbying effort. The NAM, the National Chamber of Commerce, and national contractors associations have mounted an equally strong campaign. The members of the Black Caucus have voted with organized labor previously.

On the merits, the need for the legislation is unclear, since construction wages are higher and rising more rapidly than those of the rest of the private sector, despite the greater use of non-union labor.

THE WHITE HOUSE  
WASHINGTON

February 21, 1977

MEMORANDUM FOR:

FROM:

SUBJECT:

THE PRESIDENT

STU EIZENSTAT  
BILL JOHNSTON

Stu

Common Site Picketing

I. Problem

The Taft Hartley Act prohibits secondary boycotts, i.e., union action against an employer other than the one directly involved in a labor dispute. Under the Taft-Hartley Act a single craft union at a large factory can legally close down an entire plant. Under a 1951 ruling by the Supreme Court, however, the law has been interpreted to preclude strikes which would close down an entire construction site as a result of a dispute with a single sub-contractor. Organized labor has sought to overturn this court decision by legislation virtually continuously since 1951. This year an immediate and very strong effort will be made to change the law.

II. Recent Legislation

In January of 1976 President Ford vetoed a two part common site picketing bill which would have amended the Taft-Hartley Act. This completely and irrevocably ruptured relations between the President and organized labor.

Title I provided that construction unions involved in labor disputes with a sub-contractor could picket all entrances to a construction site, even if this meant limiting the access of union members working for other sub-contractors.

IV. Campaign Statement During the campaign you stated that you would "probably sign" a common site picketing bill, if you were involved in the process of passing the legislation, and if your concerns about opportunities for small businesses and about the potential for disharmony in the construction industry were satisfied.

V. Present Situation A common site bill has been introduced in the House, with hearings to be completed by March. Passage is virtually assured in the House, but a filibuster is expected in the Senate, with the outcome uncertain.

The Secretary of Labor backed a common site bill at his hearing and is prepared to testify in favor of a two part bill similar to the measure vetoed last year. He feels that the Administration should be willing to provide support for passage of such a bill.

VI. Options

- 1) Support the legislation as the Secretary of Labor feels necessary;
- 2) Switch to a completely neutral position, including no testimony by the Secretary of Labor;
- 3) Propose amendments to minimize the scope and impact of the bill;
- 4) Oppose the bill.

VII. Recommendations It may be necessary to support a common site bill. Prior to doing so we should seek to find some compromise position which minimizes the political fallout.

Title II of the vetoed bill provided for reforms in the bargaining process in the construction industry. The law would have formed a tripartite committee (industry, labor and the public) to oversee bargaining within the industry. This committee would have been empowered to assert jurisdiction in construction industry bargaining disputes, by imposing a 30 day cooling off period and by requiring that negotiations be carried on by national, rather than local unions.

This reform was designed to limit the excessive leverage that large unions often have over local contractors. In such situations local unions can sometimes extract very high wage settlements, triggering rapid wage escalation in the industry. National negotiators were presumed to better understand their long-term interests and therefore to be more conciliatory.

### III. Background

The dispute over the bill was protracted and bitter. Organized labor made common site picketing a top priority. The opposition, consisting mainly of national contractors associations, the U.S. Chamber of Commerce, and the National Association of Manufacturers, mobilized an equally active campaign, including 750,000 letters to the White House. Most of the Congress lined up along these standard business vs. labor lines. Though there were some questions raised by blacks critical of the racial makeup of construction unions, all members of the Black Caucus voted for the bill.

The reasons for the unyielding and strident opposition were symbolic as well as substantive. Labor viewed the bill as its first step in strengthening its bargaining and organizing rights under the Taft-Hartley Act and refused to retreat from its total commitment to passage. Business warned that the legislation threatened strikes, wage escalation and the long-term decline of the construction industry.

The actual impacts of the legislation were not as clear as the rhetoric on both sides implied. The ability of unions to organize the construction industry has clearly been compromised by the court ruling. But there has been little perceptible downward pressure on construction wages as a result of widespread use of non-union labor. From 1965-1975, for example, construction wages rose by 86% compared to a 77% gain for all private workers. This faster wage growth in construction has been consistent during the post-war era.

#### IV. Campaign Statement

During the campaign you stated in a Fortune Magazine interview in answer to the question "Do you favor the prohibition of common situs picketing?"

"I don't know enough about it to answer the question about what I would do in the future. At the time the common situs picketing bill was on the President's desk, I was asked this question. And knowing that Truman, Kennedy, Eisenhower, Nixon, Johnson and Ford - at that time - all promised to sign it I said that if I were President I would probably sign it. And I probably will. But I would like to be involved in the process of passing a future common situs bill. There are some things about it that concern me. One is the exclusion of an adequate opportunity for work for smaller businesses that might be deliberately frozen out of a job because of the common situs concept. And I also don't want to create additional disharmony in the construction industry. Now I believe that I would sign the common situs bill, but I would like to make sure that the common situs bill that is passed and brought to my desk would be one that would assuage my concerns."

#### V. Present Situation

Early action is expected on legislation similar to the 1975 bill. Congressman Thompson, Chairman of the Subcommittee on Labor-Management Relations of the House Committee on Education and Labor, expects to complete hearings on a common site bill by March 2. Senator Byrd is reported to believe that the votes exist to invoke cloture on an expected Senate filibuster. Others believe that a filibuster could block Senate passage.



Secretary Marshall testified at his confirmation hearings that he supported common site picketing legislation. The DOL intends to testify in favor of a two-part bill similar to the vetoed one. The Secretary of Labor feels that the Administration must support common site picketing legislation in order to retain the support of organized labor, and that if need be we should be prepared to apply pressure for cloture in the Senate. He believes that his ability to function as the Secretary of Labor would be severely compromised by a failure to provide adequate support to assure passage of a bill.

#### VI. Options

- 1) Accept the recommendation of the Labor Department, and support common site legislation to the extent necessary to achieve passage of a labor backed bill.
- 2) Refrain completely from endorsing the legislation or amendments to it, or from pressuring members to take position on the bill. The seeming attractiveness of this option is flawed by the difficulty of maintaining a truly neutral stance. The Secretary of Labor has already expressed his support for such legislation. He will be asked to testify at hearings and to comment on various amendments and provisions. His refusal, on orders from the President, to testify further would be viewed by Labor as outright opposition to the bill.
- 3) Propose amendments to minimize the scope and effect of the legislation. A wide variety of these were proposed during 1975. Some, such as exempting residential construction of less than 3 stories, were adopted. Others, such as exempting states which have right-to-work laws, were rejected. To a greater or lesser degree, labor will consider any major amendments to be the equivalent of opposition to the bill.
- 4) Oppose the bill. One way to do this indirectly would be to propose a set of standards for acceptable legislation that would be unreachable in practice. This would provide a rationale for a later veto.

## VI. Recommendation

Given the importance organized labor attaches to the legislation, we may be forced to support a common site bill. Before adopting this position we should explore the alternatives further:

- 1) Have Charles Schultze do an economic analysis of the impact of passage of the legislation, which would probably show it is inflationary.
- 2) Have Vice President Mondale, Ham and Landon "test the waters" quietly with the AFL-CIO to see whether they consider this a "do or die" issue. It was President Ford's switch on this issue, after his commitment to Secretary Dunlop and labor, which really led labor to jump off his ship. They may be able to work out a compromise whereby Ray Marshall testifies on its behalf but thereafter we let the legislation take its course, without direct Presidential intervention.
- 3) Begin to contact interested groups to let them know we are interested in hearing their positions, including the Black Caucus, labor, and the contracting industry.
- 4) See if modifications to the bill can be made, which make it more palatable to industry and conservatives, such as exemptions for certain residential construction and for smaller jobs of all kinds.

Unfortunately, it appears that the legislation being proposed this year may not have Title II in it, which would facilitate the peaceful settlement of disputes. At the least we should insist on inclusion of such a provision for a cooling off period and peaceful settlements of disputes as a condition for support for the legislation. Given the critical importance of this issue to future AFL-CIO support on other issues it is critical that we have our "ducks in the row" before anyone else takes a position on behalf of the Administration on this bill. We can expect the AFL-CIO to push us as soon as their convention in Miami is over, which I believe will be in about 10 days.



MEMORANDUM

THE WHITE HOUSE

WASHINGTON

MEMORANDUM TO RICK HUTCHESON

FROM: LONDON BUTLER *LB*

DATE: FEBRUARY 21, 1977

SUBJECT: EIZENSTAT/JOHNSTON MEMO RE: COMMON SITE PICKETING

I don't think any decision should be made on common site picketing until we have had a chance to review the entire array of legislation that will be endorsed this year by organized labor. The Executive Council of the AFL-CIO is meeting in Florida this week, and will recommend a broad legislative program with common site picketing as only one of many legislative initiatives they are supporting. Many of these issues (strip mining, Hatch Act Amendments, a minimum wage increase, repeal of 14-B, and federal employee collective bargaining) will be highly controversial. It is entirely possible that some of this legislation might emerge from Congress in a form which the President would find unacceptable.

I would like to make the following recommendations:

- 1) Stu, working with Secretary Marshall, should develop in detail the Administration's position on all of the major issues that concern Labor. We should be able to do this by the middle of next week.
- 2) Once our positions have been set, the President should discuss them in a meeting with George Meany.

If we take these two steps, we can at least place ourselves in a position to "agree to disagree." If, on the other hand, we take the piecemeal approach, we run the risk of making an isolated issue a litmus test of our commitment to Labor, or, even worse, we risk receiving legislation which the President will be forced to veto.



THE WHITE HOUSE  
WASHINGTON

ACTION	FYI	
<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	MONDALE
<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	COSTANZA
<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	EIZENSTAT
<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	JORDAN
<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	LIPSHUTZ
<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	MOORE
<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	POWELL
<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	WATSON

- ☐ FOR STAFFING  
☒ FOR INFORMATION  
☐ TO PRESIDENT  
TODAY

ACTION	FYI	
<input type="checkbox"/>	<input type="checkbox"/>	ARAGON
<input type="checkbox"/>	<input type="checkbox"/>	BOURNE
<input type="checkbox"/>	<input type="checkbox"/>	BRZEZINSKI
<input checked="" type="checkbox"/>	<input type="checkbox"/>	BUTLER
<input type="checkbox"/>	<input type="checkbox"/>	H. CARTER
<input type="checkbox"/>	<input type="checkbox"/>	CLOUGH
<input type="checkbox"/>	<input type="checkbox"/>	FALLOWS
<input type="checkbox"/>	<input type="checkbox"/>	HARDEN
<input type="checkbox"/>	<input type="checkbox"/>	HOYT
<input checked="" type="checkbox"/>	<input type="checkbox"/>	KRAFT
<input type="checkbox"/>	<input type="checkbox"/>	B. MITCHELL
<input type="checkbox"/>	<input type="checkbox"/>	B. RAINWATER
<input type="checkbox"/>	<input type="checkbox"/>	SCHLESINGER
<input type="checkbox"/>	<input type="checkbox"/>	SCHNEIDERS
<input type="checkbox"/>	<input type="checkbox"/>	SIEGEL
<input type="checkbox"/>	<input type="checkbox"/>	T. SMITH
<input type="checkbox"/>	<input type="checkbox"/>	WELLS
<input type="checkbox"/>	<input type="checkbox"/>	VOORDE

THE WHITE HOUSE  
WASHINGTON

*STAFF TO:*

~~The attached is forwarded to  
you for your information.~~

The Vice President

Midge Costanza

Stu Eizenstat

Hamilton Jordan

Bob Lipshutz

Frank Moore

Jody Powell

Jack Watson

Rick Hutcheson

WASHINGTON

*TO STY  
Bill Johnson*

*FROM RICK*

*P/S written with a  
summary or abstract  
The memo. we are  
trying to hold to the  
2-page limit, difficult  
as that is. Thanks.*

THE WHITE HOUSE  
WASHINGTON

2/22

Date: February 18, 1977

MEMORANDUM

**FOR ACTION:**

The Vice President  
Midge Costanza Jody Powell  
Stu Eizenstat Jack Watson  
Hamilton Jordan  
Bob Lipshutz  
Frank Moore

**FOR INFORMATION:**

**FROM:** Rick Hutcheson, Staff Secretary

**SUBJECT:** Stu Eizenstat/Bill Johnston memo 2/15/77 re  
Common Site Picketing.

**YOUR RESPONSE MUST BE DELIVERED  
TO THE STAFF SECRETARY BY:**

**TIME:** 10:00 A.M.

**DAY:** Monday

**DATE:** February 21, 1977

**ACTION REQUESTED:**

☒ Your comments

Other:

**STAFF RESPONSE:**

☐ I concur.

☐ No comment.

*Please note other comments below:*

\* Note: Please either write a summary or abbreviate the memo. We are trying to hold to the two page limit, difficult as that is. (Meanwhile, I will staff the longer version so no time will be lost.

Thanks  
Rick Hutcheson

**PLEASE ATTACH THIS COPY TO MATERIAL SUBMITTED.**

If you have any questions or if you anticipate a delay in submitting the required material, please telephone the Staff Secretary immediately. (Telephone, 7052)



**THE WHITE HOUSE**  
WASHINGTON

Mr. President:

Jody comments: "Sounds like a lot of work to arrive at the position we'll need to take anyway, i.e., support and sign something similar to the 1975 bill. Let's make sure we're asked before we commit, but not wait so long that it looks like we were pressed."

Landon Butler's comments (for Hamilton) are attached, along with a more in-depth analysis from Stu, in case you want further information.

Rick

February 18, 1977

MEMORANDUM

FOR ACTION:

The Vice President  
Midge Costanza Jody Powell  
Stu Eizenstat Jack Watson  
Hamilton Jordan  
Bob Lipshutz  
Frank Moore

FOR INFORMATION:

FROM: Rick Hutcheson, Staff Secretary

SUBJECT: Stu Eizenstat/Bill Johnston memo 2/15/77 re  
Common Site Picketing.

YOUR RESPONSE MUST BE DELIVERED  
TO THE STAFF SECRETARY BY:

TIME: 10:00 A.M.

DAY: Monday

DATE: February 21, 1977

ACTION REQUESTED:

X Your comments

Other:

STAFF RESPONSE:

     I concur.

☒ No comment.

Please note other comments below:

- \* Note: Please either write a summary or abbreviate the memo. We are trying to hold to the two page limit, difficult as that is. (Meanwhile, I will staff the longer version so no time will be lost.)

*Sounds like a lot* Thanks  
Rick Hutcheson

*of work to arrive at the position we'll need to  
take anyway i.e. support and sign something similar  
to '75 bill. ~~that's~~*

PLEASE ATTACH THIS COPY TO MATERIAL SUBMITTED.

If you have any questions or if you anticipate a delay in submitting the required material, please telephone the Staff Secretary immediately. (Telephone, 7052)

*make sure we're asked  
before we commit, but not  
wait to say it looks like we  
were pressured. No*

2/24/77

THE WHITE HOUSE  
WASHINGTON

---

Mr. Pros. This summary  
was in the packet  
returned in your outbox..  
perhaps stuck to another  
page --

Meanwhile, we'll get  
summary of full staff.

Rich

THE PRESIDENT HAS SEEN.

THE WHITE HOUSE  
WASHINGTON

*Rick -  
Summary missing -  
Get it for an hire a  
staff - broken down  
as indicated  
J*

MEMORANDUM

February 20, 1977

TO: Rick Hutcheson

FROM: Bill Simon *Bill*

SUBJECT: EMPLOYMENT OF WOMEN AND MINORITIES

Attached is a summary and the individual data for the staff tally that the President requested in his note of February 15, 1977.

The summary lists the total number and per centage of women and minorities assigned to the requested staff. Further, it is broken down by those staff members paid at the Executive pay levels and those paid at other levels.

**Electrostatic Copy Made  
for Preservation Purposes**

THE WHITE HOUSE  
WASHINGTON

February 22, 1977

Bunny Mitchell

The attached is forwarded to  
you for your information.

Rick Hutcheson

Re: Employment of Women & Minority

THE WHITE HOUSE  
WASHINGTON

ACTION	FYI	
		MONDALE
		COSTANZA
		EIZENSTAT
		JORDAN
		LIPSHUTZ
		MOORE
		POWELL
		WATSON

- ☐ FOR STAFFING
- ☒ FOR INFORMATION
- ☐ TO PRESIDENT  
TODAY

ACTION	FYI	
		ARAGON
		BOURNE
		BRZEZINSKI
		BUTLER
		H. CARTER
		CLOUGH
		FALLOWS
		HARDEN
		HOYT
		KRAFT
	<input checked="" type="checkbox"/>	B. MITCHELL
		B. RAINWATER
		SCHLESINGER
		SCHNEIDERS
		SIEGEL
		T. SMITH
		WELLS
		VOORDE

---

THE WHITE HOUSE  
WASHINGTON

February 22, 1977

Richard Harden

The attached is forwarded to  
you for your information.

Rick Hutcheson

Re: Staff Members

THE PRESIDENT HAS SEEN.

THE WHITE HOUSE

WASHINGTON

February 17, 1977

MEMORANDUM FOR:

THE PRESIDENT

FROM:

BUNNY MITCHELL (R)

SUBJECT:

Employment of Women & Minority.

Following is the staff tally you requested on February 15.  
Please note, there are only two people -- I'm counted  
twice.

ALLOTTED POSITIONS

WOMEN %

MINORITIES %

2

2 (100%)

1 (50%)

Electrostatic Copy Made  
for Preservation Purposes



---

THE WHITE HOUSE  
WASHINGTON

February 22, 1977

Jack Watson

The attached is forwarded to  
you for your information.

Rick Hutcheson

Re: Staff: Women & Minorities

THE WHITE HOUSE  
WASHINGTON

ACTION	FYI	
		MONDALE
		COSTANZA
		EIZENSTAT
		JORDAN
		LIPSHUTZ
		MOORE
		POWELL
	<input checked="" type="checkbox"/>	WATSON

- ☐ FOR STAFFING
- ☒ FOR INFORMATION
- ☐ TO PRESIDENT  
TODAY

ACTION	FYI	
		ARAGON
		BOURNE
		BRZEZINSKI
		BUTLER
		H. CARTER
		CLOUGH
		FALLOWS
		HARDEN
		HOYT
		KRAFT
		B. MITCHELL
		B. RAINWATER
		SCHLESINGER
		SCHNEIDERS
		SIEGEL
		T. SMITH
		WELLS
		VOORDE

THE PRESIDENT HAS SEEN.

THE WHITE HOUSE

WASHINGTON

February 17, 1977

MEMORANDUM TO: THE PRESIDENT  
FROM: Jack Watson *Jack*  
RE: STAFF

In response to your request for a talley on my present and prospective employment of women and minority staff members, my figures are as follows:

Present Staff:

Total Staff		10
(including me)		
Women	6	(60%)
Men	4	(40%)
Blacks	2	(20%)
Asian-		
Americans	1	(10%)

My Deputy for Intergovernmental Affairs is a black man named Larry Bailey; the Deputy Secretary to the Cabinet is a white woman named Jane Frank.

Prospective Staff:

I badly need to hire three more secretaries. My present clerical staff simply cannot handle the volume of mail, memoranda and telephone work that we have. They are working 12-15 hours a day, six and a half days a week, and we are still behind.

In addition, I have one young man named Larry Gilson who is on a 90-day loan from the Advisory Commission on Intergovernmental Relations who is outstanding and whom I definitely need and want to hire. He is already a fulltime member of my staff in every respect except salary. I would also like to hire an Hispanic woman named Linda Chavez.

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If I hired Larry, Linda and three more secretaries,  
my total staff would be as follows:

Total Staff (including me)	15	
Women	10	(67%)
Men	5	(33%)
Blacks	3	(20%)
Asian-		
American	1	(7%)
Hispanic	1	(7%)

JHWJr;ply

---

THE WHITE HOUSE  
WASHINGTON

February 22, 1977

Jody Powell

The attached is forwarded to  
you for your information.

Rick Hutcheson

Re: Women & Minorities.

THE WHITE HOUSE  
WASHINGTON

ACTION	FYI	
		MONDALE
		COSTANZA
		EIZENSTAT
		JORDAN
		LIPSHUTZ
		MOORE
	X	POWELL
		WATSON

- ☐ FOR STAFFING
- ☒ FOR INFORMATION
- ☐ TO PRESIDENT  
TODAY

ACTION	FYI	
		ARAGON
		BOURNE
		BRZEZINSKI
		BUTLER
		H. CARTER
		CLOUGH
		FALLOWS
		HARDEN
		HOYT
		KRAFT
		B. MITCHELL
		B. RAINWATER
		SCHLESINGER
		SCHNEIDERS
		SIEGEL
		T. SMITH
		WELLS
		VOORDE

MEMORANDUM

THE PRESIDENT HAS SEEN.

THE WHITE HOUSE

WASHINGTON

February 18, 1977

*Jody - S*  
*(Very carefully*  
*worded - source*  
*well trained)*  
*J*

FOR: The President

FROM: Jody Powell *JJP*

In response to your note asking the number of women and Blacks on my staff, here are the figures:

The Press Office is allocated 43 persons; 41 are hired.

Of these 41, 22 are women (53 percent) and 4 are Black (10 percent). We anticipate hiring at least one additional Black which will bring the total to 5 (12%).

Among the senior press staff there is one Black assistant press secretary. We anticipate hiring one other Black as Briefing Book Editor. Women occupy several senior posts:

- one assistant press secretary
- editor of the White House news summary
- one speechwriter
- one special assistant
- deputy editor of the White House news summary

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for Preservation Purposes**

THE WHITE HOUSE  
WASHINGTON

February 22, 1977

Frank Moore

The attached was returned in  
the President's outbox. It is  
forwarded to you for appropriate  
handling.

Rick Hutcheson

Re: Employment of Women &  
Minority.



THE WHITE HOUSE  
WASHINGTON

ACTION	FYI	
		MONDALE
		COSTANZA
		EIZENSTAT
		JORDAN
		LIPSHUTZ
	X	MOORE
		POWELL
		WATSON

- ☐ FOR STAFFING
- ☒ FOR INFORMATION
- ☐ TO PRESIDENT  
TODAY

ACTION	FYI	
		ARAGON
		BOURNE
		BRZEZINSKI
		BUTLER
		H. CARTER
		CLOUGH
		FALLOWS
		HARDEN
		HOYT
		KRAFT
		B. MITCHELL
		B. RAINWATER
		SCHLESINGER
		SCHNEIDERS
		SIEGEL
		T. SMITH
		WELLS
		VOORDE

THE PRESIDENT HAS SEEN.

THE WHITE HOUSE

WASHINGTON

*Frank -  
Professionals only?  
J*

MEMORANDUM FOR:

THE PRESIDENT

FROM:

FRANK MOORE *FM*

DATE:

February 17, 1977

RE:

EMPLOYMENT OF WOMEN  
AND MINORITY

At the present time, there are 19 people on my staff, including two temporary 90-day appointments. Of this number, 12 are women, and one is black. Thus, approximately 58% of the staff are women and 5% are black. At present, there are no Hispanics.

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THE WHITE HOUSE  
WASHINGTON

February 22, 1977

Hamilton Jordan

The attached was returned in  
the President's outbox. It is  
forwarded to you for appropriate  
handling.

Rick Hutcheson

cc: Landon Butler

Re: Employment of Women &  
Minority.

THE WHITE HOUSE

WASHINGTON

ACTION	FYI	
		MONDALE
		COSTANZA
		EIZENSTAT
	X	JORDAN
		LIPSHUTZ
		MOORE
		POWELL
		WATSON

- ☐ FOR STAFFING
- ☒ FOR INFORMATION
- ☐ TO PRESIDENT  
TODAY

ACTION	FYI	
		ARAGON
		BOURNE
		BRZEZINSKI
	X	BUTLER
		H. CARTER
		CLOUGH
		FALLOWS
		HARDEN
		HOYT
		KRAFT
		B. MITCHELL
		B. RAINWATER
		SCHLESINGER
		SCHNEIDERS
		SIEGEL
		T. SMITH
		WELLS
		VOORDE

MEMORANDUM

THE PRESIDENT HAS SEEN.

THE WHITE HOUSE

WASHINGTON

*Ham. Correct  
This when you  
fill any future  
vacancies*

*J*

MEMORANDUM TO RICK HUTCHESON

FROM: LONDON BUTLER *W*

DATE: FEBRUARY 17, 1977

SUBJECT: EMPLOYMENT OF WOMEN AND MINORITY

Attached is a breakdown of the 10 positions in Hamilton  
Jordan's office.

**Electrostatic Copy Made  
for Preservation Purposes**

<u>NAME</u>	<u>POSITION</u>	<u>SEX</u>	<u>MINORITY</u>	<u>LEVEL</u>
Hamilton Jordan	Assistant to the President	Male		II
Landon Butler	Deputy Assistant to the President	Male		IV
Betty Rainwater	Deputy Assistant to the President for Research	Female		V
Mark Siegel	Deputy Assistant to the President for Policy Planning	Male		V
Eleanor Connors	Confidential Assistant	Female		GS 13, step 3
Edie Draper	Administrative Assistant	Female	Black	GS 13, step 1
Laurie Lucey	Executive Assistant	Female		GS 13, step 1
Amelia Parker	Research Assistant	Female	Black	GS 11, step 6
Karen Jarrell	Executive Secretary	Female		GS 11, step 1
Becky Hendrix	Executive Secretary	Female		GS 11, step 1
Total Positions: <u>10</u>			Total Minority Percentage Minority	<u>2</u> <u>20%</u>
		<u>7</u>		
	Total Women Percentage Women			
		<u>70%</u>		

THE WHITE HOUSE  
WASHINGTON

ACTION	FYI	
		MONDALE
	X	COSTANZA
		EIZENSTAT
		JORDAN
		LIPSHUTZ
		MOORE
		POWELL
		WATSON

- ☐ FOR STAFFING
- ☒ FOR INFORMATION
- ☐ TO PRESIDENT  
TODAY

ACTION	FYI	
		ARAGON
		BOURNE
		BRZEZINSKI
		BUTLER
		H. CARTER
		CLOUGH
		FALLOWS
	X	HARDEN
		HOYT
		KRAFT
		B. MITCHELL
		B. RAINWATER
		SCHLESINGER
		SCHNEIDERS
		SIEGEL
		T. SMITH
		WELLS
		VOORDE

MEMORANDUM

THE PRESIDENT HAS SEEN.

THE WHITE HOUSE  
WASHINGTON

*Midge. Fill any  
future vacancies  
with minorities.*

*J*

February 16, 1977

MEMORANDUM FOR:

THE PRESIDENT

FROM:

Midge Costanza *MC*

SUBJECT: Employment of Women and Minorities in the Office of  
Public Liaison

<u>No. of Women</u>	<u>Total Permanent Staff</u>	<u>%</u>
8	9	89
<u>No. of Minorities</u>	<u>Total Permanent Staff</u>	<u>%</u>
0	9	0

We currently have three additional staff members on 90-day appointments which brings our total current staff to 12.

<u>No. of Women</u>	<u>Total Current Staff</u>	<u>%</u>
10	12	83
<u>No. of Minorities</u>	<u>Total Current Staff</u>	<u>%</u>
0	12	0

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for Preservation Purposes**



THE WHITE HOUSE  
WASHINGTON

February 22, 1977

Stu Eizenstat

The attached is forwarded to  
you for your information.

Rick Hutcheson

Re: Staff Members

THE WHITE HOUSE  
WASHINGTON

ACTION	FYI	
		MONDALE
		COSTANZA
	X	EIZENSTAT
		JORDAN
		LIPSHUTZ
		MOORE
		POWELL
		WATSON

- ☐ FOR STAFFING
- ☒ FOR INFORMATION
- ☐ TO PRESIDENT  
TODAY

ACTION	FYI	
		ARAGON
		BOURNE
		BRZEZINSKI
		BUTLER
		H. CARTER
		CLOUGH
		FALLOWS
		HARDEN
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		B. RAINWATER
		SCHLESINGER
		SCHNEIDERS
		SIEGEL
		T. SMITH
		WELLS
		VOORDE

THE PRESIDENT HAS SEEN.

C/

THE WHITE HOUSE

WASHINGTON

February 17, 1977

MEMORANDUM FOR:

THE PRESIDENT

FROM:

STU EIZENSTAT

*Stu*

SUBJECT: Staff Members

Set forth below is the tally of women and minority staff members that you requested:

SEX

Male

16  
(44.4%)

Female

20 (8 professionals - 12 secretaries)  
(55.6%; 33% of professionals)

RACE/ETHNIC

White

27 (7 secretaries)  
(75%; 83% of professionals)

Black

7 (5 secretaries)  
(19.4%; 8.3% of professionals)

Indian

1  
(2.8%; 4.2% of professionals)

Chicano

1  
(2.8%; 4.2% of professionals)

There are six positions remaining unfilled. I anticipate that one-half will go to women and that two of the six will be filled by blacks.

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for Preservation Purposes**

THE WHITE HOUSE  
WASHINGTON  
February 22, 1977

Hugh Carter

The attached is forwarded to you  
for your information.

Rick Hutcheson

Re: Employment of Women & Minority

THE PRESIDENT HAS SEEN,

THE WHITE HOUSE

WASHINGTON

February 17, 1977

C  
/

MEMORANDUM FOR THE PRESIDENT

FROM:

HUGH CARTER, JR. *HC*

SUBJECT:

Employment of Women and Minorities

Regarding your request of February 15th, my present allotment is 2: One male (myself) and one female (my secretary).

Also, listed below for your information, is the minority employment information for the Operating Offices:

	<u>Male</u>	<u>Female</u>	<u>Total</u>
Black	57 (23.5%)	18 (7.4%)	75 (30.9%)
Spanish Surname	1 ( .4%)	1 ( .4%)	2 ( .8%)
Oriental	5 ( 2.1%)	1 ( .4%)	6 ( 2.5%)
Other	64 (26.4%)	95 (39.2%)	159 (65.7%)
	<hr/>	<hr/>	<hr/>
TOTALS	127 (52.5%)	115 (47.5%)	242

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# SUMMARY OF STAFF

OFFICE	ALL STAFF				EXECUTIVE LEVEL				GS LEVELS			
	Total Number	Women	% of Women	% of Minorities	Number at Level	% of Total	Women	% of Women	Minorities	% of Minorities	Number at Level	% of Total
H. Carter	2	1/50%	0/0 %	0/0 %	1/50%	0/0 %	0/0 %	0/0 %	0/0 %	0/0 %	1/50%	1/50%
M. Costanza	9	8/89%	0/0 %	0/0 %	3/33%	2/11%	0/0 %	0/0 %	0/0 %	0/0 %	6/67%	6/67%
S. Eizenstat	36	20/56%	9/25%	9/25%	2/6 %	0/0 %	0/0 %	0/0 %	0/0 %	0/0 %	34/94%	20/56%
R. Harden	3	1/33%	0/0 %	0/0 %	1/33%	0/0 %	0/0 %	0/0 %	0/0 %	0/0 %	2/67%	1/33%
H. Jordan	10	7/70%	2/20%	2/20%	4/40%	1/10%	0/0 %	0/0 %	0/0 %	0/0 %	6/60%	6/60%
R. Lipshutz	10	5/50%	2/20%	2/20%	4/40%	1/10%	0/0 %	0/0 %	0/0 %	0/0 %	6/60%	5/50%
M. Mitchell	2	2/100%	1/50%	1/50%	1/50%	1/50%	1/50%	1/50%	1/50%	0/0 %	1/50%	1/50%
F. Moore	19	12/63%	1/5 %	1/5 %	6/32%	1/5 %	0/0 %	0/0 %	0/0 %	0/0 %	13/69%	11/58%
J. Powell	41	22/54%	4/10%	4/10%	5/12%	0/0 %	0/0 %	0/0 %	0/0 %	0/0 %	36/88%	22/54%
J. Watson	10	5/50%	3/33%	3/33%	4/40%	1/10%	1/10%	1/10%	1/10%	1/10%	6/60%	4/40%
Grand Total	132	83/63%	22/17%	22/17%	31/23%	7/5 %	2/2 %	2/2 %	2/2 %	2/2 %	111/84%	77/58%

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for Preservation Purposes

THE WHITE HOUSE

WASHINGTON

February 21, 1977

MEETING WITH BI-PARTISAN CONGRESSIONAL LEADERSHIP

Tuesday, February 22, 1977

8:00 a.m. (60 minutes)

The Cabinet Room

From: Frank Moore *FM*

I. PURPOSE

To meet with bi-partisan Congressional leaders.

II. BACKGROUND, PARTICIPANTS, PRESS PLAN

A. Background: This will be the first bi-partisan Congressional leadership meeting.

B. Participants:

Vice President Walter F. Mondale

William C. Smith - Assistant to the Vice President for Congressional Relations

Frank Moore

Senators: Robert C. Byrd (D-W.Va.)  
Alan Cranston (D-Cal.)  
Daniel K. Inouye (D-Hawaii)  
Hubert H. Humphrey (D-Minn.)  
Howard H. Baker, Jr. (R-Tenn.)  
Ted Stevens (R-Alaska)  
Carl T. Curtis (R-Nebr.)

Representatives: Thomas P. (Tip) O'Neill (D-8th, Mass.)  
Jim Wright (D-12th, Tex.)  
John Brademas (D-3rd, Ind.)  
Tom Foley (D-5th, Wash.)  
Dan Rostenkowski (D-8th, Ill.)  
John Rhodes (R-1st Ariz.)  
Robert Michel (R-18th, Ill.)  
John Anderson (R-16th, Ill.)

C. Press Plan: White House Photo Only



### III. TALKING POINTS

1. Economic Stimulus -- You are pleased with the progress of the package, and appreciate the role the leadership has played in expediting consideration.
2. Energy Reorganization -- Pleased to say that the March 1 deadline for submission of legislation creating an Energy Department will be met. Dr. Schlesinger will outline basics of the proposal.
3. Reorganization Authority -- Pleased that Chairman Brooks has announced hearings beginning on March 1, and look forward to working with the leadership and with the Chairman in developing effective reorganization authority legislation.

THE WHITE HOUSE

WASHINGTON

MEETING WITH  
NATIONAL ASSOCIATION OF ATTORNEYS GENERAL

Tuesday, February 22, 1977

2:00 PM (30 Minutes)

2:00 P.M.

The Cabinet Room

From: Margaret McKenna *mmk*

I. PURPOSE:

To greet members of the Executive Committee of the National Association of Attorneys General.

II. BACKGROUND, PARTICIPANTS & PRESS PLAN

Background: This is an association of the 50 state attorneys general who are represented at this meeting by their Executive Committee. The Association is interested in getting the Administration's support for funds to improve the antitrust enforcement capacity of the states.

Participants: The Vice President will meet with the group at 2 PM; the President will join the meeting at approximately 2:15 PM.

The Vice President, Michael Berman, Robert Lipshutz, Margaret McKenna, Jack Watson.

Executive Committee - National Association of Attorneys General - See Attachment

Press Plan: White House photographer only.

III. TALKING POINTS:

1. Cooperation between federal Attorney General and state Attorneys General. I understand you have met with the Attorney General today to discuss a variety of mutual concerns. I am glad that so early in this Administration communication between the Department of Justice and your offices is developing. I hope that we can cooperate with you on a wide range of law enforcement problems.

2. Proposal to fund antitrust program. This group is suggesting a \$10 million funding appropriation to develop antitrust enforcement programs in 31 states and approve existing programs. Attorney General Levi was opposed to this. Attorney General Bell has made no decision concerning it. I believe you have spoken with the Attorney General about funding antitrust enforcement efforts and I intend to consult with him concerning your proposal.

EXECUTIVE COMMITTEE  
NATIONAL ASSOCIATION OF ATTORNEYS GENERAL

Slade Gorton, President, Attorney General,  
Washington (R)

Theodore L. Sendak, President-Elect,  
Attorney General, Indiana (R)

William F. Hyland, Vice President,  
Attorney General, New Jersey (D)

A. F. Summer, Immediate Past President,  
Attorney General, Mississippi (D)

Ronald Y. Amemiya, Attorney General, Hawaii (D)

Bruce E. Babbitt, Attorney General, Arizona (D)

William J. Baxley, Attorney General, Alabama (D)

Arthur K. Bolton, Attorney General, Georgia (D)

William J. Brown, Jr., Attorney General, Ohio (D)

Chauncey H. Browning, Jr., Attorney General,  
West Virginia (D) - One of the President's  
strongest early supporters in West Virginia

Francis B. Burch, Attorney General, Maryland (D)

Larry Derryberry, Attorney General, Oklahoma (D)

M. Jerome Diamond, Attorney General, Vermont (D)

Paul L. Douglas, Attorney General, Nebraska (R)

Robert P. Kane, Attorney General, Pennsylvania (D)

Frank J. Kelley, Attorney General, Michigan (D)

Louis J. Lefkowitz, Attorney General, New York (R)

Daniel R. McLeod, Attorney General, South Carolina (D)

William J. Scott, Attorney General, Illinois (R)

Richard C. Turner, Attorney General, Iowa (R)

Frank H. Bailey, Secretary, N.A.A.G.

Patton Wheeler, Executive Director, Committee on the  
Office of Attorney General

C. Raymond Marvin, Washington Counsel, N.A.A.G.



EXECUTIVE OFFICE OF THE PRESIDENT  
OFFICE OF MANAGEMENT AND BUDGET  
WASHINGTON, D.C. 20503

SP2-3-4  
PR7-1  
FEB-11  
FI4

February 21, 1977

MEMORANDUM FOR: THE PRESIDENT  
FROM: BERT LANCE *Bert Lance*  
SUBJECT: Signing of the Budget Revisions Message

Date: February 22, 1977

Time: 9:30 A.M.

Place: Cabinet Room

Press Coverage: Press pool

Present:

Budget Director Lance  
Deputy Director of OMB James McIntyre  
Executive Associate OMB Director (Budget) Bowman Cutter  
Executive Associate OMB Director (Management) Harrison Wellford  
Assistant Director of OMB for Budget Review Dale McOmber  
Associate Director of OMB Economics & Government Dennis Green  
Associate Director of OMB for Human and Community Affairs  
Suzanne Woolsey  
Assistant to the Director of OMB (Congressional Relations)  
Hubert L. Harris  
Acting Assistant to the Director of OMB (Public Affairs) Alan Wade  
Deputy Assistant to the Director for Budget Review Carey Modlin

Remarks: See attached

FEB 24 1977  
CENTRE 1135

9/

THE WHITE HOUSE

WASHINGTON

February 21, 1977

MEETING WITH MEMBERS OF COMMITTEE ON  
SELECTION OF THE DIRECTOR OF THE FBI

Tuesday, February 22, 1977

11:00 a.m. (15 minutes)

The Cabinet Room

From: Doug Huron

I. PURPOSE

The February 22 meeting is the Committee's first since you signed the Executive Order creating the Committee on February 11. It will be devoted to a discussion of the criteria to be applied in selecting an FBI Director, as well as the procedures to be followed by the Committee. The Committee is to present its recommendations concerning five candidates to you and to the Attorney General by mid-May.

II. BACKGROUND, PARTICIPANTS & PRESS PLAN

- A. Background: The Chairman, Irving Shapiro, has been briefed by Justice concerning the Committee's mission. Remarks or questions can be directed to him or the Attorney General. The meeting should be turned over to Shapiro when you leave, as the Committee will continue its discussion after you depart.
- B. Participants: Attending the meeting will be the Attorney General and the nine members of the Committee:

Irving S. Shapiro, Chairman (Chairman of Du Pont)  
Clarence Kelley  
Mayor Tom Bradley  
Chuck Morgan, attorney (formerly with ACLU)  
Cruz Reynoso, California Court of Appeals (formerly  
law professor at University of New Mexico)  
F.A.O. Schwartz, attorney (formerly Chief Counsel,  
Senate Select Committee on Intelligence)  
Susie Sharp, North Carolina Supreme Court  
Joe Timilty, Massachusetts State Senate (ran  
Pennsylvania campaign)  
Mary Eleanor Wall (member of Du Page County, Illinois  
Board; Jim Wall's wife)

Also in attendance will be Mary Lawton of Justice, who will be the Staff Director for the Committee, Frederick Baron of the Attorney General's staff, and Doug Huron of the Counsel's office.

- C. Press Plan: Since no candidates will be discussed at this meeting, it will be open to the press in accordance with the Federal Advisory Committee Act.

### III. TALKING POINTS

1. The FBI is at a critical juncture in its history. The Committee has a vital function in assisting the President in selecting a person to head the FBI who can both (1) continue Director Kelley's work in restoring public confidence in the integrity of the Bureau, and (2) conduct a thorough review of the agency's organization and its investigative priorities.
2. The Committee's five candidates should be persons of the highest integrity who are both familiar with the demands of law enforcement and sensitive to questions of individual liberty.
3. Before making its recommendations, the Committee should consult with a broad spectrum of individuals and groups, including representatives of law enforcement, civil liberties, and minority and women's groups.
4. The Committee is charged with recommending five candidates. If it cannot identify five individuals who are fully qualified for the position, however, a smaller number of persons who are qualified in every respect should be recommended. (The Attorney General has already made this point to Chairman Shapiro.)

---

THE WHITE HOUSE  
WASHINGTON  
February 22, 1977

Frank Moore  
Tim Kraft

The attached is forwarded to you  
for your information.

Rick Hutcheson

Re: Call from Congressman Carl  
Perkins.



THE WHITE HOUSE  
WASHINGTON

ACTION	FYI	
		MONDALE
		COSTANZA
		EIZENSTAT
		JORDAN
		LIPSHUTZ
	X	MOORE
		POWELL
		WATSON

- ☐ FOR STAFFING
- ☒ FOR INFORMATION
- ☐ TO PRESIDENT  
TODAY

ACTION	FYI	
		ARAGON
		BOURNE
		BRZEZINSKI
		BUTLER
		H. CARTER
		CLOUGH
		FALLOWS
		HARDEN
		HOYT
	X	KRAFT
		B. MITCHELL
		B. RAINWATER
		SCHLESINGER
		SCHNEIDERS
		SIEGEL
		T. SMITH
		WELLS
		VOORDE

MEMORANDUM

THE PRESIDENT HAS SEEN.

THE WHITE HOUSE

WASHINGTON

Friday, Feb. 18

8 pm

Mr. President:

Congressman Carl Perkins (D., Kentucky, 7th CD) called for you and I took the call.

He had heard that you were cutting out two Corps projects --- Tank Creek Reservoir and Yatesville Reservoir--- and wanted to discuss it with you, to urge you to reconsider.

He said that \$8 million had already been spent on Tank Creek and \$4 to \$5 million on Yatesville. And that "only a handful of environmentalists" had ever opposed them.

Also: flooding could cause severe damage in his District, a District where you "ran very well" "Just look at where you got your majority".

He called from Florida (visiting friends) and can be reached at 813-763-2321. He would like to hear from you, but I did not commit you to a callback.

TK

TK

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THE WHITE HOUSE  
WASHINGTON

February 22, 1977

Frank Moore

The attached was returned in  
the President's outbox. It is  
forwarded to you for appropriate  
handling.

Rick Hutcheson

Re: Washington Star article  
of 2/21/77

MEMORANDUM

THE PRESIDENT HAS SEEN.

THE WHITE HOUSE

WASHINGTON

MEMORANDUM TO THE PRESIDENT

FROM: FRANK MOORE *FM*

RE: Washington Star article of February 21, 1977

Attached is the article I spoke to you about. Perseverance is the name of the game here, because it takes a while to get to the good part.

*Don't worry -  
J*

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# Liaison Team and Congress: Still Circling Like Alley Dogs

By Walter Taylor  
Washington Star Staff Writer

Though sometimes among the most influential officials in an administration, the names of the White House liaison team — the President's lobbyists on Capitol Hill — are generally unfamiliar outside "official" Washington.

Like the men who preceded them in other administrations, William E. Timmons, President Richard M. Nixon's chief lobbyist, and Max Friedersdorf, who headed the unit for President Gerald R. Ford, were known to members of Congress and to most reporters as able representatives for their bosses; but on a public recognition scale, their names probably would have ranked somewhere below those of most agency undersecretaries.

Frank Moore, 40, an affable Georgian who heads the congressional relations team for President Carter, has ended that tradition in quick order. In the few months he has been Carter's liaison with members of Congress, Moore has achieved as

much notoriety and has been involved in as much controversy as any member of the new Democratic administration.

Following a barrage of criticism from a variety of House and Senate members and congressional aides, Carter already has been forced to come to Moore's aid, and other administration officials seem currently to feel the need to issue strong statements in defense of his stewardship in the liaison office.

On Capitol Hill, some influential Democratic aides privately are saying that Moore is damaging rather than helping Carter's relations with Congress and predicting that he will be the first official in the new administration to lose his job.

**SOME MEMBERS** of Congress have begun trying to circumvent Moore and his office by going directly to either Carter or to the administration official with whom they feel most comfortable, Vice President Walter F. Mondale.

See MOORE, A-8

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from some anonymous source, one of Moore's White House colleagues suggested to a reporter last week.

The remark overstates the situation to large degree. It is difficult, however, to find members of Congress who have had dealings with Moore who do not have some strong view about his performance so far. Generally, the assessment is negative.

In some respects, Moore has become a symbol of the relationship between an overwhelmingly Democratic Congress that believes that it has had to "endure" for the past eight years under Nixon and Ford but which still finds Carter a curiosity, and a new president who still must rely on a program to be certain of the numbers of his congressional teammates.

With the administration only a month old, the two sides still are circling and sniffing one another like a pair of alley dogs.

Moore's role as a symbol of the new administration goes beyond his being Carter's agent on Capitol Hill. He is one of Carter's most trusted aides, having served as liaison with the Georgia legislature when Carter was governor.

Thus, critics sometimes read broad significance into actions by Moore. His refusal thus far to hire any assistants with broad Capitol Hill experience, for example, was described by one House leadership source as a sign that Carter does not respect Congress as a coequal branch of government.

**HOUSE SPEAKER** Thomas P. O'Neill Jr., D-Mass., and other Democratic leaders have been pushing Moore to hire Joel Jankowsky, a respected former aide to retired Speaker Carl Albert. Another faction within the House strongly endorsed Charles R. Holm Jr., an aide to Rep. Bo Ginn, D-Ga., as a Moore assistant.

Both are known and generally admired by House Democrats; although Moore has acknowledged that his office still is understaffed, he has hired neither.

Ginn, who recommended Holm to the post, angrily withdrew his nomination last week when Moore refused to act on it.

"Philosophically, I think Carter considers Congress an arm of the executive and doesn't think it's very important whether we get along with the people he puts up here," the leadership source asserted last week, citing Moore's refusal to add Jankowsky to his staff.

"A lot of important people up here have made it clear that that appointment could go a long way toward fashioning our relationship with the President. So does a failure to make the appointment."

Other critics of Moore's brief stint in office are less eager to attach such broad significance to the staff Moore has put together, but they generally agree that no one in the liaison office has a feel for the protocol and political interplay of Capitol Hill.

THE PRESIDENT HAS SEEN.

THE WHITE HOUSE

WASHINGTON

February 19, 1977

MEMORANDUM FOR: THE PRESIDENT  
FROM: Stu Eizenstat *SE*  
SUBJECT: Status Report - Regulatory Reform Projects

The regulatory reform working group we have established is preparing a proposed agenda on how you can reform the regulatory process, in response to the meeting you held February 9 with Bob Crandall, Fred Emery, and myself. (The working group includes representatives from CEA, OMB, COWPS, Jack's staff and my staff.) The memorandum will be addressed to the following topics:

1. How you can spur agencies to cut back on the costs imposed on business and society by regulations, by:
  - (a) improving the existing procedures for analysis of the economic impact of new agency regulations, and
  - (b) improving present procedures for interagency coordination.

(Proposals addressed to these issues are being prepared by Charlie Schultze, for review by the regulatory reform working group during the week of February 21, and for discussion by the Economic Policy Group on Monday, February 28.)

2. How you can improve agency procedures, by:
  - (a) streamlining the process of promulgating regulations;
  - (b) increasing public participation;
  - (c) assuring that responsible officials are accountable for their work;

**Electrostatic Copy Made  
for Preservation Purposes**

THE WHITE HOUSE  
WASHINGTON

February 22, 1977

Stu Eizenstat

The attached is forwarded to  
you for your information.

Rick Hutcheson

Re: Status Report - Regulatory  
Reform Projects.



THE WHITE HOUSE  
WASHINGTON

The attached is forwarded to  
you for your information.

The Vice President

Midge Costanza

Stu Eizenstat

Hamilton Jordan

Bob Lipshutz

Frank Moore

Jody Powell

Jack Watson

Rick Hutcheson

- (d) making regulations fewer, shorter, and easier to understand.
- 3. How you can focus public attention on the need to improve regulation and on your program for achieving this goal -- through use of the appointment process and other techniques.

This memorandum will come to you immediately after the Economic Policy Group considers the economic impact and interagency coordination issues on February 28.

The memorandum will not cover all aspects of regulatory reform. In particular, it will not discuss possibilities for in-depth re-examination of individual problem areas, such as transport regulation or OSHA. We will deal separately with the prospects for such in-depth reform. (One individual area which is ripe for action now, airline regulatory reform, will be the subject of a proposed message to Congress which I will forward to you no later than Wednesday, February 23.)

Finally, we are also beginning work on a regulatory reform message to Congress, which you requested earlier this week after having read the Fortune article we forwarded. We are working with Jim Fallows on this message, which will cover all aspects of the Administration's interests in the area. Our target-date for this is the third week of March.